### TOWN OF EAST LONGMEADOW, MASSACHUSETTS

REPORT ON THE EXAMINATION
OF BASIC FINANCIAL STATEMENTS

FISCAL YEAR ENDED JUNE 30, 2011

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#### **Independent Auditor's Report**

To the Honorable Board of Selectmen Town of East Longmeadow, Massachusetts

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of East Longmeadow, Massachusetts, as of and for the year ended June 30, 2011, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of East Longmeadow, Massachusetts' management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of East Longmeadow, Massachusetts, as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1B to the financial statements, the Town adopted the provisions of GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions in 2011.

In accordance with *Government Auditing Standards*, we have also issued our report dated March 5, 2012, on our consideration of the Town of East Longmeadow, Massachusetts' internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 3 through 10, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other

knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of East Longmeadow, Massachusetts' financial statements as a whole. The Supplementary Schedules, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the financial statements. The Supplementary Schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Scanlone Associates IIC

Scanlon & Associates, LLC South Deerfield, Massachusetts

March 5, 2012

MANAGEMENT'S DISCUSSION AND ANALYSIS	

#### Management's Discussion and Analysis

As management of the Town of East Longmeadow, we offer readers of these financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2011.

#### Financial Highlights

- The Town's assets exceeded its liabilities by \$34,863,572 (net assets) for the fiscal year reported.
   This compares to the previous year when assets exceeded liabilities by \$39,652,354 or a decrease of \$4,788,782 (12%) over last fiscal year's total net assets.
- Total net assets are comprised of the following:
  - (1) Capital assets, net of related debt, of \$27,898,918 include property and equipment, net of accumulated depreciation, and reduced for outstanding debt related to the purchase or construction of capital assets.
  - (2) Net assets of \$9,795,311 are restricted by constraints imposed from outside the Town such as grantors, laws or regulations.
  - (3) Unrestricted net assets of (\$2,830,657) represent a portion available to maintain the Town's continuing obligations to citizens and creditors.
- The Town's governmental funds reported total ending fund balance of \$11,694,755 this year.
   This compares to the prior year ending fund balance of \$10,251,849 showing an increase of \$1,442,906 (14%) during the current year.
- The General Fund's total fund balance decreased \$11,705 (.16%) to \$7,384,519. The ending General fund balance is 15% of revenues and other sources and 15% of expenditures and other uses.
- Total liabilities of the Town increased by \$6,003,936 to \$54,582,457 during the fiscal year.

#### Overview of the Financial Statements

This discussion and analysis is intended to serve, as an introduction to the Town of East Longmeadow's basic financial statements. These basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of finances, in a manner similar to private-sector business.

The statement of net assets presents information on all assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows.* Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to

recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities include general government, public safety, public works, education, health and human services, culture and recreation, employee benefits and insurance, state assessments and interest. The business-type activities include the water and sewer activities.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund statements focus on near-term inflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financial requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decision. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds and governmental activities*.

The Town of East Longmeadow adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

**Proprietary funds.** The Town maintains one type of propriety fund.

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Town uses enterprise funds to account for its water and sewer activities.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

**Notes to the basic financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

### Financial Highlights Statement of Net Assets Highlights

		Go	vern	mental Activit		
		2011		2010		Change
Assets:	L					
Current assets	\$	18,963,273	\$	17,595,531	\$	1,367,742
Noncurrent assets (excluding capital assets)		5,453,283		5,456,027		(2,744)
Capital assets		40,950,262		41,366,209		(415,947)
Total assets		65,366,818		64,417,767		949,051
Liabilities:						
Current liabilities (excluding debt)		2,198,491		2,283,826		(85,335)
Noncurrent liabilities (excluding debt)		14,129,260		8,597,706		5,531,554
Current debt		6,104,348		5,937,965		166,383
Noncurrent debt		21,496,628		21,331,807		164,821
Total liabilities		43,928,727		38,151,304		5,777,423
Net Assets:						
Capital assets net of related debt		19,246,337		20,409,505		(1,163,168)
Restricted		8,313,380		3,264,369		5,049,011
Unrestricted		(6,121,626)		2,592,589		(8,714,215)
Total net assets		21,438,091		26,266,463		(4,828,372)

	Bu	ties	∌s	
	2011	2010		Change
Assets:				
Current assets	\$ 4,930,902	\$ 4,768,353	\$	162,549
Noncurrent assets (excluding capital assets)	227,484	236,452		(8,968)
Capital assets	18,920,825	18,808,303		112,522
Total assets	 24,079,211	23,813,108		266,103
Liabilities:				
Current liabilities (excluding debt)	359,029	379,532		(20,503)
Noncurrent liabilities (excluding debt)	26,457	27,432		(975)
Current debt	844,348	856,008		(11,660)
Noncurrent debt	9,423,896	9,164,245		259,651
Total liabilities	 10,653,730	10,427,217		226,513
Net Assets:				
Capital assets net of related debt	8,652,581	8,788,050		(135,469)
Restricted	1,481,931	1,037,667		444,264
Unrestricted	3,290,969	 3,560,174		(269,205)
Total net assets	 13,425,481	13,385,891		39,590

#### Financial Highlights

#### **Statement of Activities Highlights**

	Gov	ernmental Activ	vities
	2011	2010	Change
Program Revenues:			
Charges for services	\$ 2,714,775	\$ 2,717,277	\$ (2,502)
Operating grants and contributions	17,837,996	16,332,387	1,505,609
Capital grants and contributions	443,061	430,640	12,421
General Revenues:			
Property taxes	31,784,060	31,247,974	536,086
Motor vehicle excise and other taxes	1,854,580	1,792,228	62,352
Penalties and interest on taxes	203,041	228,036	(24,995)
Nonrestricted grants	1,511,543	1,468,586	42,957
Unrestricted investment income	89,587	155,733	(66,146)
Miscellaneous	497	10,363	(9,866)
Total revenues	56,439,140	54,383,224	2,055,916
Expenses:			
General government	2,214,234	2,056,719	157,515
Public safety	3,540,379	3,603,345	(62,966)
Public works	5,078,009	4,712,512	365,497
Education	30,098,827	29,420,595	678,232
Health and human services	503,434	479,210	24,224
Culture and recreation	1,463,514	1,413,171	50,343
Employee benefits and insurance	17,093,317	16,583,391	509,926
State assessments	232,775	265,044	(32,269)
Interest	1,043,023	1,026,299	16,724
Total expenses	61,267,512	59,560,286	1,707,226
Transfers, net	-	(270)	270
Change in net assets	(4,828,372)	(5,177,332)	348,960
Net assets - beginning of year	26,266,463	31,443,795	(5,177,332)
Net assets - end of year	\$ 21,438,091	\$ 26,266,463	\$ (4,828,372)

	Business-Type Activities					
	2011	2010		Change		
Program Revenues: Charges for services	\$ 3,607,929	\$ 3,043,878	\$	564,051		
Operating grants and contributions	2,905	3,056	*	(151)		
Total revenues	3,610,834	3,046,934		563,900		
Expenses:						
Water	2,016,203	1,758,245		257,958		
Sewer	1,555,041	1,443,829		111,212		
Total expenses	3,571,244	3,202,074		369,170		
Transfers, net	-	270		(270)		
Change in net assets	39,590	(154,870)		194,460		
Net assets - beginning of year	13,385,891	13,540,761		(154,870)		
Net assets - end of year	\$ 13,425,481	\$ 13,385,891	\$	39,590		

#### Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. Assets exceeded liabilities by \$34,863,572 at the close of the year.

Net assets of \$27,898,918 reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that are still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the investment in its capital assets is reported net of its related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the net assets \$9,795,311 represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (\$2,830,657) may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the Town is able to report positive balances in two of the three categories of net assets, both for the government as a whole, as well as for its separate governmental activities. The business-type activities are able to report positive balances in all three categories of net assets.

The governmental activities net assets decreased by \$4,828,372 during the current fiscal year, which reflects the general fund's results of operation. This was mainly attributed to expenditures exceeding revenue by \$4,828,372. Of this decrease, \$5,571,250 is the result of recognizing this year's OPEB obligation.

There was an increase of \$39,590 in net assets reported in connection with the water and sewer business-type activities. Of this, there was an increase of \$275,028 attributed to the water department and a decrease of \$235,438 attributed to the sewer department.

#### Financial Analysis of the Government's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

#### Governmental funds

The focus of *governmental funds* is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, governmental funds reported combined ending fund balances of \$11,694,755 an increase of \$1,442,906 (14%) in comparison with the prior year. The increase is mainly due to the proceeds from the issuance of bonds in the amount of \$2,730,000.

Breakdown of the governmental funds are as follows:

- Restricted fund balance- \$7,333,421 (63%).
- Assigned fund balance \$1,924,836 (16%).
- Unassigned fund balance \$2,436,498 (21%).

At the end of the fiscal year, the General Fund reported a total fund balance of \$7,384,519 decreasing \$11,705 (.16%) from the prior year. Of the \$7,384,519 the unassigned amount is \$5,459,683 and the assigned amount is \$1,924,836. General revenues were \$837,969 (2%) more than the prior fiscal year and expenditure increase by \$791,162 (2%)

Increases in general fund revenues were as follows:

- Property taxes \$566,734 (2%)
- Intergovernmental revenue \$892 (.01%)
- Excise and other tax revenue \$46,657 (3%)
- Charges for Services revenue \$92,944 (21%)
- On behalf payments \$212,785 (5%).

Decreases in general fund revenues were as follows:

- Interest on investments \$56,719 (39%)
- Interest on taxes \$25,324 (11%)

Increases in governmental fund expenditures were as follows:

- General government expenditures \$97,465 (6%)
- Public safety expenditures \$62,819 (2%)
- Public works expenditures \$376,112 (9%)
- Health and human services expenditures \$10,354 (3%)
- Culture and recreation \$17,675 (2%)
- Employees' benefits and insurance \$305,727 (3%)

Decrease in governmental fund expenditures was as follows:

- Education expenditures \$14,202 (.1%)
- State assessments \$32,269 (12%)
- Principal on debt service by \$16.541 (1%)
- Interest on debt service \$15,978 (1%)

#### **Proprietary Funds**

The proprietary funds statements share the same focus as the government-wide statements, reporting both short-term and long-term information about financial status.

#### Major Proprietary Funds

The Water Fund is the financing and operations of the Town's water system. The water fund shows an increase of \$275,028 in total operations, the result of operating revenues exceeding operating expenditures of \$503,606, intergovernmental revenues of \$1,607 and interest expense of \$230,185.

The Sewer fund is the financing and operations of the Town's sewer system. The sewer fund shows a decrease of \$235,438 in total operations, the result of operating expenditures exceeding revenues of \$5,491, intergovernmental revenues of \$1,298, and interest expense of \$231,245.

#### General Fund Budgetary Highlights

The final general fund budget for fiscal year 2011 was \$46,804,591. This was an increase of \$745,765 (1%) over the previous year's budget.

There was an increase of \$70,574 between the original budget and the final amended budget. The change is attributed to the Town amending specific budget line items of the final budget as follows:

- General government was increased \$65,000.
- Public works was increased \$5,262.
- Culture and recreation was increased \$312.

Of the \$1,119,256 in under budget expenditures \$941,329 has been encumbered and carried over to fiscal year 2012.

There is a negative variance in interest on taxes due to more timely payments and in interest on investments due to the economic conditions.

There was a negative variance in public works of \$256,957 primarily from snow and ice expenditures exceeding the amount budgeted. There was a negative variance in culture and recreation expenditures of \$1,469. Additionally, the principal debt service ended the year in budget deficit of \$21,549 due to the issuance of new long term debt.

#### Capital Asset and Debt Administration

**Capital Assets.** The Town's investment in capital assets as of June 30, 2011 amounts to \$40,950,262 in governmental type funds and \$18,920,825 in business type funds.

The investment in capital assets includes land, construction in progress, buildings and renovations, machinery, equipment and other and infrastructure.

Major capital events during the current fiscal year in the governmental type funds included the following:

- Information technology for \$105,740.
- Three police vehicles for \$70,995.
- Police and Fire phone system for \$34,500.
- Various renovations to School buildings for \$1,312,107.
- Senior Center renovations for \$221,258.
- Recreational field improvements for \$33.940.

Major capital events during the current fiscal year in the business-type funds included the following:

Sewer pump station modifications for \$694,405.

**Debt Administration.** The Town's outstanding governmental long-term debt, as of June 30, 2011, totaled \$24,061,808, of which \$14,052,000 is for school projects, \$1,320,000 is for the new library, \$278,808 for the GIS projects, \$881,000 for remodeling projects, \$21,000 for parking lot and lighting,

\$31,000 in town building improvements, Mountainview school roof replacement for \$435,000, backhoe/loader/front end for \$33,000, IT fiber connectively for \$18,000, departmental equipment for \$75,000, senior center for \$243,000, Fire Engine Rehabilitation for \$7,000, Town hall remodeling for \$15,000, telecommunications for \$32,000, a municipal purpose loan for \$3,890,000 issued in fiscal year 2009 and a municipal purpose loan for \$2,730,000 issued in fiscal year 2011.

The Town's governmental debt also includes a bond anticipation note for various capital projects in the amount of \$3,539,168.

The business-type funds have \$10,268,244 in long-term debt. Of this, \$5,108,773 consists of water debt and \$5,159,471 of sewer debt.

Please refer to notes 3C, 3E and 3F for further discussion of the major capital and debt activity.

#### Town Meeting - Fiscal Year 2012

The Town of East Longmeadow operates under the "Open Meeting" concept where each voter has an equal vote in adopting of Town budgets and appropriations. The financial statements for June 30, 2011 do not reflect the fiscal year 2012 Town Meeting action. The Annual Town Meeting on May 16, 2011 authorized a fiscal year 2012 operating and capital budget as follows:

From the tax levy From community preservation funds From water revenue From water retained earnings From water capital projects From sewer revenue From sewer retained earnings From sewer capital projects		\$	47,791,372 363,333 1,425,190 130,685 43,963 1,102,774 152,456 48,818
From other available funds:			
(Designated for Subsequent Years' Expenditures)			
General Fund:			
Unassigned fund balance:			
(Free cash)			983,507
Non-major Governmental Funds:			
Animal control fund	\$ 30,000		
Trash revolving	150,000		
Kindergarten revolving	220,000		
Capital project fund	620,071		1,020,071
	 223,011	\$	53,062,169
		<u> </u>	

#### Requests for Information

This financial report is designed to provide a general overview of the Town of East Longmeadow's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Town Accountant, 60 Center Square, East Longmeadow, Massachusetts.



#### TOWN OF EAST LONGMEADOW, MASSACHUSETTS STATEMENT OF NET ASSETS JUNE 30, 2011

Name		Primary Government					
CURRENT:   Cash and Cash Equivalents   13,819,510   2,681,013   2,681,013   Receivables, net of allowance for uncollectibles: Property Taxes   1,031,012   - 1,031,012   - 27,475   Tax Liens   295,764   - 205,		G		В			Total
Current   Cash and Cash Equivalents   13,819,510   \$ 4,215,852   \$ 18,035,362   Investments   2,881,013   2,881,013   2,681,013   Receivables, net of allowance for uncollectibles:   Property Taxes   1,031,012   2,681,013   27,475   27,	ASSETS	****	Addivides		Activities		Total
Cash and Cash Equivalents   \$13,819,510   \$4,215,852   \$18,035,362							
Investments		\$	13 819 510	\$	A 215 852	œ	19 025 262
Receivables, net of allowance for uncollectibles:   Property Taxes   1,031,012   2,7475   27,475   27,475   1,031,012   295,764   295,	Investments	•		Ψ	7,210,002	Ψ	
Deferred Property Taxes   27,475   27,475   27,475   295,764   295,765   295,764   295,765   295,764   2			,,				2,001,010
Deferred Property Taxes   27,475   - 27,475   Tax Liens   295,764   - 295,764   Excise and Other Taxes   119,053   - 119,053   119,053					-		1,031,012
Excise and Other Taxes 119,053 119,053 119,053	Deterred Property Taxes				-		
User Charges         1636,791         636,791         636,791           Departmental         18,211         78,259         78,218         78,259					-		
Departmental			119,053		- 626.704		
Special Assessments			18 211		030,791		
Due from Other Governments	Special Assessments		10,211		78 250		
Total current assets  NONCURRENT: Receivables, net of allowance for uncollectibles: Special Assessments Due from Other Governments Capital Assets, net of accumulated Depreciation: Nondepreciable Depreciable Total noncurrent assets  LIABILITIES  CURRENT: Warrants Payable Accrued Payroll Employee Withholdings Tax Refund Payable Compensated Absences Bonds Payable Total current liabilities Total current liabilities  NONCURRENT: Compensated Absences Depreciable Total noncurrent liabilities Total noncurrent liabilities  NONCURRENT: Compensated Absences Depreciable Total current liabilities Total Liabilities  NONCURRENT: Compensated Absences Depreciable Total noncurrent liabilities Total Liabilities Total Liabilities  NET ASSETS: Invested in Capital Assets, net of related debt Restricted for: Capital Projects Federal & State Grants Payable Depreciable Depreciable Depreciable Depreciable Depreciable Total Current Depreciation: Total Liabilities Depreciable Dep	Due from Other Governments		971,235		70,200		
NONCURRENT:   Receivables, net of allowance for uncollectibles: Special Assessments	Total current assets				4 930 902		
Special Assessments         -         227,484           Due from Other Governments         5,453,283         -         5,453,283           Capital Assets, net of accumulated Depreciation: Nondepreciable         7,139,160         694,405         7,833,565           Depreciable         33,811,102         18,226,420         52,037,522           Total noncurrent assets         46,403,545         19,148,309         65,551,854           Total Assets           LIABILITIES           CURRENT:           Warrants Payable         1,066,814         256,378         1,323,192           Accrued Payroll         202,258         9,252         211,510           Employee Withholdings         157,461         -         157,461           Tax Refund Payable         38,700         -         38,700           Accrued Interest         364,712         62,352         427,064           Compensated Absences         368,546         31,047         399,593           Bonds Payable         3,539,168         -         3,539,168           Bonds Payable Apale         2,565,180         844,348         3,409,528           Total current liabilities         8,302,839         1,203,377         9,506,216 <td>NONCURRENT:</td> <td></td> <td>,,</td> <td></td> <td>1,000,002</td> <td></td> <td>20,004,170</td>	NONCURRENT:		,,		1,000,002		20,004,170
Special Assessments         -         227,484           Due from Other Governments         5,453,283         -         5,453,283           Capital Assets, net of accumulated Depreciation: Nondepreciable         7,139,160         694,405         7,833,565           Depreciable         33,811,102         18,226,420         52,037,522           Total noncurrent assets         46,403,545         19,148,309         65,551,854           Total Assets           LIABILITIES           CURRENT:           Warrants Payable         1,066,814         256,378         1,323,192           Accrued Payroll         202,258         9,252         211,510           Employee Withholdings         157,461         -         157,461           Tax Refund Payable         38,700         -         38,700           Accrued Interest         364,712         62,352         427,064           Compensated Absences         368,546         31,047         399,593           Bonds Payable         3,539,168         -         3,539,168           Bonds Payable Apale         2,565,180         844,348         3,409,528           Total current liabilities         8,302,839         1,203,377         9,506,216 <td>Receivables, net of allowance for uncollectibles:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Receivables, net of allowance for uncollectibles:						
Due from Unfer Governments	Special Assessments		_		227 484		227 484
Capital Assets, net of accumulated Depreciation: Nondepreciable   33,811,102   18,226,420   52,037,522   Total noncurrent assets   46,403,545   19,148,309   65,551,854   Total Assets   65,366,818   24,079,211   89,446,029	Due from Other Governments		5,453,283		227,707		
Depreciable   33,811,102   18,226,420   52,037,522     Total noncurrent assets   46,403,545   19,148,309   65,551,854     Total Assets   65,366,818   24,079,211   89,446,029	Capital Assets, net of accumulated Depreciation:		. ,				0,100,200
Total noncurrent assets							7,833,565
CURRENT:   Compensated Absences   St. 24,079,211   St. 24,029,225   St. 24,029,029   St.	·				18,226,420		52,037,522
LIABILITIES           CURRENT:           Warrants Payable         1,066,814         256,378         1,323,192           Accrued Payroll         202,258         9,252         211,510           Employee Withholdings         157,461         -         157,461           Tax Refund Payable         38,700         -         38,700           Accrued Interest         364,712         62,352         427,064           Compensated Absences         368,546         31,047         399,593           Bond Anticipation Notes Payable         3,539,168         -         3,539,188           Bonds Payable         2,565,180         844,348         3,409,528           Total current liabilities         8,302,839         1,203,377         9,506,216           NONCURRENT:         Compensated Absences         87,504         26,457         113,961           OPEB Obligation Payable         14,041,756         -         14,041,756           Bonds Payable         21,496,628         9,423,896         30,920,524           Total Inoncurrent liabilities         35,625,888         9,450,353         45,076,241           Total Liabilities         35,625,888         9,450,353         45,076,241           Total Capital As							65,551,854
CURRENT:         Warrants Payable       1,066,814       256,378       1,323,192         Accrued Payroll       202,258       9,252       211,510         Employee Withholdings       157,461       -       157,461         Tax Refund Payable       38,700       -       38,700         Accrued Interest       364,712       62,352       427,064         Compensated Absences       368,546       31,047       399,593         Bond Anticipation Notes Payable       3,539,168       -       3,539,168         Bonds Payable       2,565,180       844,348       3,409,528         Total current liabilities       8,302,839       1,203,377       9,506,216         NONCURRENT:       2       20,455,180       844,348       3,409,528         OPEB Obligation Payable       14,041,756       -       14,041,756         DOTED Obligation Payable       21,496,628       9,423,896       30,920,524         Total Inoncurrent liabilities       35,625,888       9,450,353       45,076,241         Total Capital Assets, net of related debt       19,246,337       8,652,581       27,898,918         NET ASSETS:         Invested in Capital Assets, net of related debt       19,246,337       8,652,581	lotal Assets		65,366,818		24,079,211		89,446,029
Warrants Payable         1,066,814         256,378         1,323,192           Accrued Payroll         202,258         9,252         211,510           Employee Withholdings         157,461         -         157,461           Tax Refund Payable         38,700         -         38,700           Accrued Interest         364,712         62,352         427,064           Compensated Absences         368,546         31,047         399,593           Bond Anticipation Notes Payable         3,539,168         -         3,539,168           Bonds Payable         2,565,180         844,348         3,409,528           Total current liabilities         8,302,839         1,203,377         9,506,216           NONCURRENT:         20         20         2,456         2,457         113,961           OPEB Obligation Payable         14,041,756         -         14,041,756           OPEB Obligation Payable         21,496,628         9,423,896         30,920,524           Total noncurrent liabilities         35,625,888         9,450,353         45,076,241           Total Capital Assets, net of related debt         19,246,337         8,652,581         27,898,918           Restricted for:         2,811,227         1,481,931         4,293,158 <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>							
Accrued Payroll 202,258 9,252 211,510 Employee Withholdings 157,461 - 157,461 Tax Refund Payable 38,700 - 38,700 Accrued Interest 364,712 62,352 427,064 Compensated Absences 368,546 31,047 399,593 Bond Anticipation Notes Payable 3,539,168 - 3,539,168 Bonds Payable 2,565,180 844,348 3,409,528 Total current liabilities 8,302,839 1,203,377 9,506,216 NONCURRENT: Compensated Absences 87,504 26,457 113,961 OPEB Obligation Payable 14,041,756 - 14,041,756 Bonds Payable 21,496,628 9,423,896 30,920,524 Total noncurrent liabilities 35,625,888 9,450,353 45,076,241 Total Liabilities 35,625,888 9,450,353 45,076,241 Total Liabilities 19,246,337 8,652,581 27,898,918 Restricted for: Capital Projects 2,811,227 1,481,931 4,293,158 Federal & State Grants 1,245,271 - 1,245,271 Community Preservation 1,070,983 - 1,070,983 Permanent Funds 21,992 - 21,992 Other Purposes 3,163,907 - 3,163,907 Unrestricted (6,121,626) 3,290,969 (2,830,657)			1 066 814		256 378		1 222 102
Employee Withholdings       157,461       -       157,461         Tax Refund Payable       38,700       -       38,700         Accrued Interest       364,712       62,352       427,064         Compensated Absences       368,546       31,047       399,593         Bond Anticipation Notes Payable       3,539,168       -       3,539,168         Bonds Payable       2,565,180       844,348       3,409,528         Total current liabilities       8,302,839       1,203,377       9,506,216         NONCURRENT:       -       -       13,961         OPEB Obligation Payable       14,041,756       -       14,041,756         Bonds Payable       21,496,628       9,423,896       30,920,524         Total noncurrent liabilities       35,625,888       9,450,353       45,076,241         Total Liabilities       35,625,888       9,450,353       45,076,241         Total Liabilities       19,246,337       8,652,581       27,898,918         Restricted for:       2,811,227       1,481,931       4,293,158         Rederal & State Grants       2,811,227       1,481,931       4,293,158         Federal & State Grants       1,245,271       -       1,245,271         Community Preserva	Accrued Payroll						
Tax Refund Payable   38,700   - 38,700   Accrued Interest   364,712   62,352   427,064   27,064   27,064   28,552   368,546   31,047   399,593   28,593   28,593   28,593   3,539,168   3,539,168   3,539,168   3,539,168   3,539,168   3,409,528   3,539,168   3,409,528   3,409,528   3,539,168   3,409,528					-		
Accrued Interest 364,712 62,352 427,064 Compensated Absences 368,546 31,047 399,593 Bond Anticipation Notes Payable 3,539,168 - 3,539,168 Total current liabilities 8,302,839 1,203,377 9,506,216 NONCURRENT:  Compensated Absences 87,504 26,457 113,961 OPEB Obligation Payable 14,041,756 - 14,041,756 Bonds Payable 21,496,628 9,423,896 30,920,524 Total noncurrent liabilities 35,625,888 9,450,353 45,076,241 Total Liabilities 35,625,888 9,450,353 45,076,241 Total Liabilities 19,246,337 8,652,581 27,898,918 Restricted for:  Capital Projects 2,811,227 1,481,931 4,293,158 Federal & State Grants 1,245,271 - 1,245,271 Community Preservation 1,070,983 - 1,070,983 Permanent Funds 21,992 - 21,992 Other Purposes 3,163,907 - 3,163,907 Unrestricted (6,121,626) 3,290,969 (2,830,657)					-		
Bond Anticipation Notes Payable         3,539,168         -         3,539,168           Bonds Payable         2,565,180         844,348         3,409,528           Total current liabilities         8,302,839         1,203,377         9,506,216           NONCURRENT:         Compensated Absences         87,504         26,457         113,961           OPEB Obligation Payable         14,041,756         -         14,041,756           Bonds Payable         21,496,628         9,423,896         30,920,524           Total noncurrent liabilities         35,625,888         9,450,353         45,076,241           Total Liabilities         43,928,727         10,653,730         54,582,457           NET ASSETS:           Invested in Capital Assets, net of related debt         19,246,337         8,652,581         27,898,918           Restricted for:         2,811,227         1,481,931         4,293,158           Federal & State Grants         2,811,227         1,481,931         4,293,158           Federal & State Grants         1,070,983         -         1,070,983           Permanent Funds         21,992         -         21,992           Other Purposes         3,163,907         -         3,163,907           Unrestrict							
Bonds Payable					31,047		399,593
Total current liabilities 8,302,839 1,203,377 9,506,216  NONCURRENT: Compensated Absences 87,504 26,457 113,961 OPEB Obligation Payable 14,041,756 - 14,041,756 Bonds Payable 21,496,628 9,423,896 30,920,524  Total noncurrent liabilities 35,625,888 9,450,353 45,076,241  Total Liabilities 43,928,727 10,653,730 54,582,457   NET ASSETS: Invested in Capital Assets, net of related debt Restricted for: Capital Projects 2,811,227 1,481,931 4,293,158 Federal & State Grants 1,245,271 - 1,245,271 Community Preservation 1,070,983 - 1,070,983 Permanent Funds 21,992 - 21,992 Other Purposes 3,163,907 - 3,163,907 Unrestricted (6,121,626) 3,290,969 (2,830,657)	Bonds Pavable				-		
NONCURRENT:  Compensated Absences OPEB Obligation Payable Bonds Payable Total noncurrent liabilities  NET ASSETS:  Invested in Capital Assets, net of related debt Restricted for:  Capital Projects Federal & State Grants Community Preservation Permanent Funds OPEB Obligation Payable 14,041,756 21,496,628 9,423,896 30,920,524 14,041,756 21,496,628 9,423,896 30,920,524 14,041,756 35,625,888 9,450,353 45,076,241 10,653,730 54,582,457  19,246,337 8,652,581 27,898,918 19,246,337 1,481,931 1,293,158 1,245,271 1,481,931 1,245,271 1,245,271 1,245,271 1,070,983 1,070,98	· _						
Compensated Absences         87,504         26,457         113,961           OPEB Obligation Payable         14,041,756         -         14,041,756           Bonds Payable         21,496,628         9,423,896         30,920,524           Total noncurrent liabilities         35,625,888         9,450,353         45,076,241           NET ASSETS:           Invested in Capital Assets, net of related debt         19,246,337         8,652,581         27,898,918           Restricted for:         2,811,227         1,481,931         4,293,158           Federal & State Grants         1,245,271         -         1,245,271           Community Preservation         1,070,983         -         1,070,983           Permanent Funds         21,992         -         21,992           Other Purposes         3,163,907         -         3,163,907           Unrestricted         (6,121,626)         3,290,969         (2,830,657)			0,302,839		1,203,377		9,506,216
OPEB Obligation Payable Bonds Payable         14,041,756 21,496,628         -         14,041,756 30,920,524           Total noncurrent liabilities         35,625,888         9,450,353         45,076,241           NET ASSETS:           Invested in Capital Assets, net of related debt Restricted for:         19,246,337         8,652,581         27,898,918           Capital Projects Federal & State Grants         2,811,227         1,481,931         4,293,158           Federal & State Grants Community Preservation Permanent Funds         1,070,983         -         1,070,983           Permanent Funds Other Purposes         21,992         -         21,992           Other Purposes         3,163,907         -         3,163,907           Unrestricted         (6,121,626)         3,290,969         (2,830,657)			87 504		06 457		440.004
Bonds Payable   21,496,628   9,423,896   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,524   30,920,525   30,920,969   30,920,525   30,920,969   30,920,525   30,920,969   30,920,525   30,920,969   30,920,969   30,920,525   30,920,969   30,920,920,920   30,920,920	OPEB Obligation Payable				20, <del>4</del> 57		113,961
Total noncurrent liabilities 35,625,888 9,450,353 45,076,241  Total Liabilities 43,928,727 10,653,730 54,582,457   NET ASSETS:  Invested in Capital Assets, net of related debt Restricted for:  Capital Projects 2,811,227 1,481,931 4,293,158 Federal & State Grants 1,245,271 - 1,245,271 Community Preservation 1,070,983 - 1,070,983 Permanent Funds 21,992 - 21,992 Other Purposes 3,163,907 - 3,163,907 Unrestricted (6,121,626) 3,290,969 (2,830,657)					9.423.896		30 920 524
NET ASSETS:	Total noncurrent liabilities						
NET ASSETS:         Invested in Capital Assets, net of related debt       19,246,337       8,652,581       27,898,918         Restricted for:       2,811,227       1,481,931       4,293,158         Capital Projects       2,811,227       1,481,931       4,293,158         Federal & State Grants       1,245,271       -       1,245,271         Community Preservation       1,070,983       -       1,070,983         Permanent Funds       21,992       -       21,992         Other Purposes       3,163,907       -       3,163,907         Unrestricted       (6,121,626)       3,290,969       (2,830,657)	Total Liabilities -						
Invested in Capital Assets, net of related debt Restricted for:   Capital Projects   2,811,227   1,481,931   4,293,158     Federal & State Grants   1,245,271   - 1,245,271     Community Preservation   1,070,983   - 1,070,983     Permanent Funds   21,992   - 21,992     Other Purposes   3,163,907   - 3,163,907     Unrestricted   (6,121,626)   3,290,969   (2,830,657)	-			*			- 1,000,101
Restricted for:         Capital Projects       2,811,227       1,481,931       4,293,158         Federal & State Grants       1,245,271       -       1,245,271         Community Preservation       1,070,983       -       1,070,983         Permanent Funds       21,992       -       21,992         Other Purposes       3,163,907       -       3,163,907         Unrestricted       (6,121,626)       3,290,969       (2,830,657)							
Federal & State Grants 1,245,271 - 1,245,271 Community Preservation 1,070,983 - 1,070,983 Permanent Funds 21,992 - 21,992 Other Purposes 3,163,907 - 3,163,907 Unrestricted (6,121,626) 3,290,969 (2,830,657)	Restricted for:		19,246,337		8,652,581		27,898,918
Community Preservation       1,070,983       -       1,070,983         Permanent Funds       21,992       -       21,992         Other Purposes       3,163,907       -       3,163,907         Unrestricted       (6,121,626)       3,290,969       (2,830,657)					1,481,931		
Permanent Funds 21,992 - 21,992 Other Purposes 3,163,907 - 3,163,907 Unrestricted (6,121,626) 3,290,969 (2,830,657)					-		1,245,271
Other Purposes 3,163,907 - 3,163,907 Unrestricted (6,121,626) 3,290,969 (2,830,657)					-		
Unrestricted (6,121,626) 3,290,969 (2,830,657)					-		21,992
Total Net Accets					3 290 969		
	Total Net Assets	\$		\$		\$	

# TOWN OF EAST LONGMEADOW, MASSACHUSETTS STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2011

	•		Program Revenues		Net (Expenses) Rev	Net (Expenses) Revenues and Changes in Net Assets	in Net Assets
		Charges for	Operating Grants and	Capital Grants and	Governmental	Business Types	
	Expenses		Contributions	Contributions		Activities	Total
Governmental Activities:							
General Government Public Safety	\$ 2,214,234	\$ 178,052	\$ 502,443	' ₩	\$ (1,533,739) \$	<b>⇔</b>	(1,533,739)
Dublic Works	5,040,579	299,000	33,223		(3,208,090)	•	(3,208,090)
Public Works	900,870,6	181,173		443,061	(4,453,775)	1	(4,453,775)
Education	30,098,827	1,584,881	12,365,841	1	(16,148,105)	1	(16.148.105)
Health and Human Services	503,434	099'09	82,548	•	(360,226)	•	(360,226)
Culture and Recreation	1,463,514	410,943	41,369	•	(1,011,202)	ı	(1.011.202)
Employee Benefits and Insurance	17,093,317	•	4,472,242		(12,621,075)	•	(12,621,075)
State Assessments	232,775	•	1 (	•	(232,775)	1	(232,775)
	1,043,023	•	340,330	•	(702,693)	ı	(702,693)
Total Governmental Activities	61,267,512	2,714,775	17,837,996	443,061	(40,271,680)	ı	(40,271,680)
Business-Type Activities: Water	2,016,203	2,289,624	1.607	•	1	275,028	275,028
Sewer	1,555,041	1,318,305	1,298	1	1	(235,438)	(235,438)
Total Primary Government	\$ 64,838,756	\$ 6,322,704	\$ 17,840,901	\$ 443,061	(40,271,680)	39,590	(40,232,090)
	General Revenues:						
	Property laxes	4			31,784,060	1	31,784,060
	Penalties & Interest on taxes	iner laxes			1,854,580	1	1,854,580
	Grants & Contribution	Grants & Contributions not restricted to specific programs	specific programs		203,041 1 511 543	ı	203,041
	Unrestricted Investment Income	nent Income			89,587	1 1	89,587
	INISCEIIAIIEOUS				497	-	497
	i otal General Revenues	nues			35,443,308	1	35,443,308
	J	Change in Net Assets	sts		(4,828,372)	39,590	(4,788,782)
	_	Net Assets:					
		Beginning of year			26,266,463	13,385,891	39,652,354
		End of year			\$ 21,438,091 \$	13,425,481 \$	34,863,572

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2011

				Nonmajor		Total
		General	G	overnmental	(	Governmental
		Fund Fund				Funds
ASSETS						
Cash and Cash Equivalents	\$	6,046,047	\$	7,773,463	\$	13,819,510
Investments		2,444,196	·	236,817	•	2,681,013
Receivables, net of allowance for uncollectibles:		, ,		,		_,,,,,
Property Taxes		1,028,232		2,780		1,031,012
Deferred Property Taxes		27,475		-		27,475
Tax Liens		295,764		-		295,764
Excise and Other Taxes		119,053		-		119,053
Departmental		300		17,911		18,211
Due from Other Governments		5,934,460		490,058		6,424,518
Total Assets	\$	15,895,527	\$	8,521,029	\$	24,416,556
LIABILITIES AND FUND BALANCE						
Liabilities:						
Warrants Payable	\$	862,265	\$	204,549	\$	1 000 014
Accrued Payroll	Ψ	202,258	Ψ	204,549	Ψ	1,066,814 202,258
Employee withholdings		157,461		-		157, <b>4</b> 61
Tax Refund Payable		35,600		3,100		38,700
Deferred Revenue:		,		3,.55		00,700
Property Taxes		887,732		2,780		890,512
Other		6,365,692		461,196		6,826,888
Bond Anticipation Notes Payable				3,539,168		3,539,168
Total Liabilities		8,511,008		4,210,793		12,721,801
Fund Balance:						
Restricted				7 000 404		7 000 404
Assigned		1 024 926		7,333,421		7,333,421
Unassigned		1,924,836 5,459,683		(2.022.405)		1,924,836
Total Fund Balance				(3,023,185)		2,436,498
Total Fund Dalatice		7,384,519		4,310,236		11,694,755
Total Liabilities and Fund Balance	\$	15,895,527	\$	8,521,029	\$	24,416,556

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2011

			Nonmajor		Total
	General	Go	overnmental	Go	overnmental
	Fund		Funds		Funds
Revenues:					· · · · · · · · · · · · · · · · · · ·
Property Taxes	\$ 31,567,931	\$	204,337	\$	31,772,268
Intergovernmental	10,977,078		3,696,510		14,673,588
Excise and Other Taxes	1,838,566		-		1,838,566
Charges for Services	-		2,316,705		2,316,705
Licenses, Permits, Fees	539,620		-		539,620
Interest on Taxes	202,712		329		203,041
Interest on Investments	89,587		2		89,589
Other	-		490,355		490,355
Intergovernmental - "On-behalf" Payments	4,475,518				4,475,518
Total Revenues	 49,691,012		6,708,238		56,399,250
Expenditures:					
Current:					
General Government	1,845,591		440,128		2,285,719
Public Safety	3,160,803		297,085		3,457,888
Public Works	4,727,806		33,206		4,761,012
Education	24,092,712		5,878,595		29,971,307
Health and Human Services	314,245		350,399		664,644
Culture and Recreation	812,092		526,078		1,338,170
Employee Benefits and Insurance	11,522,067		-		11,522,067
State Assessments	232,775		-		232,775
Debt Service:					
Principal	2,398,796		-		2,398,796
Interest	 1,053,966		-		1,053,966
Total Expenditures	 50,160,853		7,525,491		57,686,344
Excess of Revenues Over					
(Under) Expenditures	 (469,841)		(817,253)		(1,287,094)
Other Financing Sources (Uses):					
Operating Transfers In	458,136		_		458,136
Operating Transfers Out	.50,.55		(458,136)		(458,136)
Proceeds from Issuance of Bonds	_		2,730,000		2,730,000
Total Other Financing Sources (Uses)	 458,136		2,271,864		2,730,000
	 100,100		2,271,004		2,730,000
Net Change in Fund Balances	(11,705)		1,454,611		1,442,906
Fund Balances, Beginning of Year	7,396,224		2,855,625		10,251,849
Fund Balances, End of Year	\$ 	\$		\$	11,694,755
,	 7,007,013	Ψ	7,010,200	Ψ	11,084,700

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS Reconciliation of the Governmental Funds Balance Sheet Total Fund Balances to the Statement of Net Assets For the Year Ended June 30, 2011

Total Governmental Fund Balances		\$ 11,694,755
Capital Assets (net) used in governmental activities are not financial resources and, therefore, are not reported in the funds.		40,950,262
Revenues are recognized on an accrual basis of accounting instead of a modified accrual basis.		7,717,400
Long Term liabilities are not due and payable in the current period and, therefore, are not reported in governmental funds:  Bonds Payable Other Post Employment Benefits Payable Compensated Absences	\$ (24,061,808) (14,041,756) (456,050)	(38,559,614)
In the statement of activities, interest is accrued on outstanding long term debt, whereas in governmental funds interest is not reported until due.		(364,712)
Net Assets of Governmental Activities		\$ 21,438,091

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2011

Net Change in Fund Balances - Total Governmental Funds		\$	1,442,906
Governmental Funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and are reported as depreciation expense:  Capital Outlay Purchases  Depreciation	\$ 1,778,540 (2,194,487)		(415,947)
Revenue in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, motor vehicle excise, etc.) differ between the two statements. This amount			
represents the net change in deferred revenue.			39,890
The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds.  Neither transaction, however, has any effect on net assets:  Repayment of Debt Principal  Proceeds from Issuance of Bonds	2,398,796 (2,730,000)	)	(331,204)
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds:	(-):, -, -, -, -, -, -, -, -, -, -, -, -	<u> </u>	(==:,===,
Net Change in Compensated Absences	(3,710)	)	
Net Change in Other Post Employment Benefits	(5,571,250)		
Net Change in Accrued Interest on Long-Term Debt	 10,943		(5,564,017)
Change in Net Assets of Governmental Activities		\$	(4,828,372)

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS STATEMENT OF REVENUES AND EXPENDITURES - BUDGETARY BASIS - (NON-GAAP) - BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted	l An	nounts	Actual		Actual		Actual		Actual Amounts		Variance with	
	Original Budget		Final Budget		Budgetary Basis	t	Carried Forward o Next Year	Į	al Budget Positive legative)				
Revenues:	04 000 054		04 000 00=	_	04 500 004	_		_					
Property Taxes	\$ 31,622,351	\$	31,292,925	\$	31,598,031	\$	-	\$	305,106				
Intergovernmental Excise and Other Taxes	10,904,073 1,780,000		10,904,073 1,780,000		10,977,078 1,838,566		-		73,005 58,566				
Licenses, Permits, Fees	368,415		368,415		539,620		_		171,205				
Interest on Taxes	223,000		223,000		202,712		_		(20,288)				
Interest on Investments	223,256		223,256		104,505		-		(118,751)				
Total Revenues	45,121,095		44,791,669		45,260,512		-		468,843				
Expenditures: Current:													
General Government	2,224,681		2,289,681		1,845,591		324,924		119,166				
Public Safety	3,179,548		3,179,548		3,160,803		11,498		7,247				
Public Works	4,616,097		4,621,359		4,727,806		150,510		(256,957)				
Education	24,734,928		24,734,928		24,092,712		443,020		199,196				
Health and Human Services Culture and Recreation	339,560 811,826		339,560		314,245 812,092		53 1,515		25,262				
Employee Benefits and Insurance	7,073,153		812,138 7,073,153		7,049,825		9,809		(1,469) 13,519				
State Assessments	235,860		235,860		232,775		9,009		3,085				
Debt Service:	200,000		200,000		202,770				0,000				
Principal	2,377,247		2,377,247		2,398,796		-		(21,549)				
Interest	1,141,117		1,141,117		1,050,690		-		90,427				
Total Expenditures	46,734,017		46,804,591		45,685,335		941,329		177,927				
Excess of Revenues Over													
(Under) Expenditures	(1,612,922)		(2,012,922)		(424,823)		(941,329)		646,770				
Other Financing Sources (Uses):													
Operating Transfers In (Out)	245,506		645,506		608,136		-		(37,370)				
Total Other Financing Sources (Uses)	 245,506		645,506		608,136		-		(37,370)				
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and													
Other Financing Uses	(1,367,416)		(1,367,416)		183,313		(941,329)		609,400				
Budgetary Fund Balance - Beginning of Year	 5,508,061		5,508,061		5,508,061		-						
Budgetary Fund Balance - End of Year	\$ 4,140,645	\$	4,140,645	\$	5,691,374	\$	(941,329)	\$	609,400				

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS Reconciliation of Revenues and Expenditures from Budgetary Basis to GAAP Basis For the Year Ended June 30, 2011

	Revenues	Expenditures
Reported on a Budgetary Basis	\$ 45,260,512	\$ 45,685,335
Adjustments:		
Activity for Stabilization Funds Recorded in the General Fund for GAAP Purposes	(14,918)	-
Net Decrease in Revenue from recording Refund Taxes Payable	(2,600)	-
Recognition of intergovernmental Revenue - "on behalf payments"	4,475,518	-
Recognition of Expenditures - 'on behalf payments"	-	4,475,518
Net Decrease in Revenue from Recording 60-Day Receipts	 (27,500)	-
Reported on a GAAP Basis	\$ 49,691,012	\$ 50,160,853

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS STATEMENT OF NET ASSETS - PROPRIETARY FUNDS JUNE 30, 2011

#### Business-Type Activities Enterprise Funds

	-				 
		Water Fund		Sewer Fund	Total
ASSETS					 
CURRENT:					
Cash and Cash Equivalents Receivables, net of allowance for uncollectibles	\$	1,494,388	\$	2,721,464	\$ 4,215,852
User Charges		392,028		244,763	626.704
Special Assessments		1,469		76,790	636,791
Total current assets		1,887,885	- 1.		 78,259
NONCURRENT:		1,007,000		3,043,017	 4,930,902
Receivables, net of allowance for uncollectibles:					
Special Assessments		10 525		040.040	
Capital Assets, net of accumulated depreciation:		10,535		216,949	227,484
Nondepreciable				694,405	604 405
Depreciable		10,116,481		8,109,939	694,405
Total noncurrent assets					 18,226,420
Total Assets		10,127,016		9,021,293	 19,148,309
Total Assets		12,014,901		12,064,310	 24,079,211
<b>LIABILITIES</b> CURRENT:					
Warrants Payable		125,925		130,453	256,378
Accrued Payroll		5,249		4,003	9,252
Accrued Interest		26,750		35,602	62,352
Compensated Absences		16,730		14,317	31,047
Bonds Payable		410,937		433,411	844,348
Total current liabilities	•	585,591		617,786	 1,203,377
NONCURRENT:				011,100	 1,200,077
Compensated Absences		23,003		2.454	00.457
Bonds Payable		4,697,836		3,454 4,726,060	26,457
Total noncurrent liabilities					 9,423,896
Total Liabilities	*	4,720,839		4,729,514	 9,450,353
Total Liabilities		5,306,430		5,347,300	10,653,730
NET ASSETS:					
Invested in Capital Assets, net of related debt		5,007,708		3,644,873	8,652,581
Restricted for Capital		333,963		1,147,968	1,481,931
Unrestricted		1,366,800		1,924,169	3,290,969
Total Net Assets	\$	6,708,471	\$		\$ 13,425,481

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS FOR THE YEAR ENDED JUNE 30, 2011

#### Business-Type Activities Enterprise Funds

		Water Fund	Sewer Fund	Total
Operating Revenues: Charges for Services	\$	2,289,624	\$ 1,318,305 \$	3,607,929
Total Operating Revenues		2,289,624	 1,318,305	3,607,929
Operating Expenses: Salaries & Wages Operating Expenses Depreciation		342,789 1,114,397 328,832	322,820 747,925	665,609 1,862,322
Total Operating Expenses		1,786,018	 253,051 1,323,796	581,883 3,109,814
Operating Income (Loss)		503,606	(5,491)	498,115
Non-Operating Revenues (Expenses): Intergovernmental Interest Expense Total Non-Operating Revenues (Expenses)		1,607 (230,185) (228,578)	 1,298 (231,245) (229,947)	2,905 (461,430) (458,525)
Change in Net Assets	-	275,028	 (235,438)	39,590
Net Assets at Beginning of Year		6,433,443	 6,952,448	13,385,891
Net Assets at End of Year	\$	6,708,471	\$ 6,717,010 \$	13,425,481

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS PROPRIETARY FUNDS STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2011

#### Business-Type Activities Enterprise Funds

	Water Fund	Sewer Fund	Total
Cash Flows From Operating Activities: Receipts from Customers and Users Payments to Vendors Payments to Employees Net Cash Provided by (Used for)	\$ 2,228,709 \$ (1,117,048) (337,606)	1,327,762 \$ (772,276) (324,896)	3,556,471 (1,889,324) (662,502)
Operating Activities	774,055	230,590	1,004,645
Cash Flows from Capital and Related Financing Activities: Intergovernmental Proceeds from Bonds Acquisition and Construction of Capital Assets Principal Payments on Bonds and Notes Interest Expense Net Cash Provided by (Used for) Capital and Related Financing Activities	 1,607 - (478,750) (233,533) (710,676)	1,298 1,104,000 (694,405) (377,259) (225,480) (191,846)	2,905 1,104,000 (694,405) (856,009) (459,013) (902,522)
Net Increase (Decrease) in Cash and Cash Equivalents	63,379	38,744	102,123
Cash and Cash Equivalents at Beginning of Year	 1,431,009	2,682,720	4,113,729
Cash and Cash Equivalents at End of Year	\$ 1,494,388 \$	2,721,464 \$	4,215,852

#### Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used For) Operating Activities:

Operating Income (Loss)	\$ 503,606 \$	(5,491) \$	498,115
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:			
Depreciation	328,832	253,051	581,883
Change in Assets and Liabilities:			
Increase (Decrease) in Warrants Payable	(2,651)	(24,351)	(27,002)
Increase (Decrease) in Accrued Payroll	2,127	424	2,551
Increase (Decrease) in Compensated Absences	3,056	(2,500)	556
Decrease (Increase) in User Charges Receivable	 (60,915)	9,457	(51,458)
Total Adjustments	270,449	236,081	506,530
Net Cash Provided by (Used for) Operating Activities	\$ 774,055 \$	230,590 \$	1,004,645

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET ASSETS JUNE 30, 2011

	P	Private turpose st Funds	Agency Funds
ASSETS Cash and Cash Equivalents	\$	17,543 \$	507,821
Investments	<u> </u>	47,919	-
Total Assets	Martin Appellant Security of Security Security	65,462	507,821
LIABILITIES			
Warrants Payable		-	538
Due to Others		•	10,406
Due to Student Groups		-	119,675
Escrows and Deposits		-	377,202
Total Liabilities		-	507,821
NET ASSETS:			
Held in Trust for Other Purposes	\$	65,462 \$	-

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS FIDUCIARY FUNDS STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FOR THE YEAR ENDED JUNE 30, 2011

	Pi	Private urpose st Funds
Additions Contributions:		
Private Donations Total Contributions	\$	4,380 4,380
Investment Income		(237)
Total Investment Earnings		(237)
Total Additions	<del></del>	4,143
Deductions: Educational Scholarships Total Deductions		3,954 3,954
Change in Net Assets		189
Net Assets at Beginning of Year		65,273
Net Assets at End of Year	\$	65,462

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying basic financial statements of the Town of East Longmeadow have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the recognized standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting policies are described herein.

#### A. Reporting Entity

The Town of East Longmeadow, Massachusetts (the Town) was incorporated in 1894 under the laws of the Commonwealth of Massachusetts. The Town is governed by an elected three member Board of Selectmen.

For financial reporting purposes, the Town has included all funds, organizations, account groups, agencies, boards, commissions and institutions. The Town has also considered all potential component units for which it is financially accountable as well as other organizations for which the nature and significance of their relationship with the Town are such that exclusion would cause the basic financial statements to be misleading or incomplete. In fiscal year 2011, it was determined that no entities met the required GASB-14 and GASB-39 criteria for component units.

The Town is responsible for electing the governing board and/or committee members of the East Longmeadow Housing Authority. This related organization is excluded from the financial reporting entity because the Town's accountability does not extend beyond the Town electing the board members. Audited financial statements are available from the respective organization. A description of the related organization is as follows:

East Longmeadow Housing Authority - A public housing agency that provides housing assistance to eligible and qualified low and moderate income families, the elderly and the handicapped. The housing authority is an autonomous and self-sufficient agency under the State Executive Office of Communities and Development. The Town has no significant influence over management, budget or policies of the authority.

#### **B.** Implementation of New Accounting Principle

In fiscal year 2011, the Town adopted GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This Statement establishes criteria for classifying governmental fund balances into specifically defined classifications. Classifications are hierarchical and are based primarily on the extent to which the Town is bound to honor constraints on specific purposes for which amounts in the funds may be spent. Application of the Statement requires the Town to classify and report amounts in the appropriate fund balance classifications. The Town's accounting and finance policies are used to interpret the nature and/or requirements of the funds and their corresponding assignment of restricted, committed, assigned or unassigned.

#### C. Government-Wide and Fund Financial Statements

#### **Government-Wide Financial Statements**

The government-wide financial statements (e.g., statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the primary government and its component units. Governmental activities, which are primarily supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which are supported primarily by user fees and charges.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

#### **Fund Financial Statements**

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Non-major funds are aggregated and displayed in a single column.

Because governmental fund statement are presented using a measurement focus and basis of accounting different from that used in the government-wide statements' governmental column, a reconciliation is presented that briefly explains the adjustments necessary to reconcile ending net assets and the change in net assets.

#### Major Fund Criteria

Major funds must be reported if the following criteria are met:

 If the total assets, liabilities, revenues, or expenditures/expenses of an individual governmental fund are at least 10 percent of the corresponding element (assets, liabilities, etc.) for all funds of that category or type (total governmental funds),

and

 If the total assets, liabilities, revenues, or expenditures/expenses of the individual governmental fund are at least 5 percent of the corresponding element for all governmental funds combined.

Additionally, any other governmental fund that management believes is particularly significant to the basic financial statements may be reported as a major fund.

Proprietary and fiduciary funds are reported by fund type.

#### D. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

#### **Government-Wide Financial Statements**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

#### **Fund Financial Statements**

Governmental fund financial statements are reported using the *current financial resources* measurement focus and the modified accrual basis of accounting. Under the modified accrual basis concept, revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon thereafter to be used to pay current liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, excises and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria is met. Expenditure driven grants recognize revenue when the qualifying expenditures are incurred and all other grant requirements are met.

The government reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The non-major governmental fund consists of other special revenue, capital projects, and permanent funds that are aggregated and presented in the *non-major governmental funds* column on the governmental funds financial statements.

The government reports the following major proprietary funds:

The water fund is used to account for the water activities.

The sewer fund is used to account for the sewer activities.

Additionally, the government reports the following fund types:

Fiduciary fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the government programs.

The *private-purpose trust fund* is used to account for trust arrangements, other than those properly reported in the permanent fund, under which principal and investment income exclusively benefit individuals, private organizations, or other governments.

The agency fund is used to account for assets held in a purely custodial capacity.

Private sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-

sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Town's enterprise funds and various other functions of the Town. Elimination of these charges would distort the direct costs and program revenues of the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

#### E. Cash and Cash Equivalents

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition. The Town maintains a cash and investment pool that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption, "cash and cash equivalents".

Excluding the permanent funds, investment income derived from major and non-major governmental funds is legally assigned to the general fund unless otherwise directed by Massachusetts General Laws (MGL).

Investment income from proprietary funds is maintained in those funds.

#### F. Investments

State and local statutes place certain limitations on the nature of deposits and investments available to the Town. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued by or unconditionally guaranteed by the U. S. Government or agencies that have a maturity of less than one year from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase.

All investments are carried at fair value.

#### G. Accounts Receivables

The recognition of revenues related to accounts receivable reported in the government-wide financial statements and fund financial statements are reported under the accrual basis of accounting and the modified accrual basis of accounting, respectively.

#### Property Taxes, Deferred Property Taxes and Tax Liens

Property taxes are based on assessments as of January 1, 2010 and include betterments, special assessments and liens. Taxes are used to finance the operations of the Town for the fiscal year July 1st to June 30th. By law, all taxable property in the Commonwealth of Massachusetts must be assessed at 100% of fair cash value. The first tax payment is due November 1<sup>st</sup>, or thirty days after the date tax bills were mailed, whichever is later and must be at least one-half of the tax and any betterment, special assessments and other charges shown. The balance of the tax is owed by May 1<sup>st</sup> of the following year. If payments are not made by the due dates, interest at the rate of 14% is charged on the amount of the taxes that have not been paid. Property taxes levied are recorded as receivables. Revenues from property taxes are recognized in the fiscal year for which they have been levied.

The Town mailed actual tax bills for the fiscal year 2011 on October 20, 2010, and March 16, 2011 that were due on November 23, 2010 and May 2, 2011, respectively.

The Commonwealth of Massachusetts electorate in November, 1980, passed legislation known as Proposition 2 1/2, in order to limit the amount of revenue to be raised by taxation. The purpose of the legislation was to control the levy of taxes that are assessed to property owners of a Town. The legal levy limit under Proposition 2 1/2 for fiscal year 2011 is \$32,608,445.

Legal Levy Limit Under Proposition 2 1/2 for fiscal year 2011 Add: Debt Exclusion

\$ 31,415,792 1,192,653 \$ 32,608,445

The total amount raised by taxation was \$31,584,291.

The allowance for uncollectible accounts is based on historical trends and specific account analysis.

#### Excise and Other Taxes

Excise taxes consist of motor vehicle excise, vessel excise and farm animal excise. Motor vehicle and vessel excise taxes are assessed annually for each vehicle and vessel registered in the Town, and are recorded as receivables in the fiscal year of the levy.

The Commonwealth is responsible for reporting the number of vehicles registered and the fair value of those vehicles. The Board of Assessors of the Town is responsible for determining the value of each vessel. Farm animal excise is assessed annually for farm machinery and animals and are recorded as receivables in the fiscal year of the levy. The Board of Assessors of the Town is responsible for determining the value of the farm machinery and animals.

The tax calculation is the fair market value of the vehicle or vessel multiplied by the \$25 per \$1,000 of value and \$10 per \$1,000 of valuation, respectively.

The allowance for uncollectible accounts is based on historical trends and specific account analysis.

#### User Charges

User charges and fees consist of water and sewer that are levied monthly based on individual meter readings and are subject to penalties and interest if they are not paid by the respective due date.

Water and sewer liens are processed each year and are included as a lien on the property owner's tax bill. Water and sewer charges and liens are recorded as receivables in the fiscal year of the levy.

The allowance for uncollectibles is based upon historical trends and specific account analysis.

#### Departmental

Departmental receivables consist primarily of highway fees, payments in lieu of taxes, police off duty, and income and expense penalties added to taxes.

The allowance for uncollectibles is based upon historical trends and specific account analysis.

#### Special Assessments

Special assessments consists of the water and sewer betterments.

These receivables are considered 100% collectible and, therefore, do not report an allowance for uncollectibles.

#### Due from Other Governments

Various federal and state grants for operating and capital purposes are applied for and received annually. For non-expenditure driven grants, revenue is recognized as soon as all eligibility requirements imposed by the provider have been met. For expenditure driven grants, revenue is recognized when the qualifying expenditures are incurred and all other grant requirements are met.

These receivables are considered 100% collectible and, therefore, do not report an allowance for uncollectibles.

#### H. Capital Assets

Capital assets, which include land, construction in progress, buildings and renovations, machinery, equipment and other, and infrastructure assets (e.g. roads, water mains, sewer mains, and similar items), are reported in the applicable governmental or business-type activity column of the government wide financial statements. Capital assets are recorded at historical cost or at estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at the estimated fair market value.

All purchase and construction costs in excess of \$15,000 are capitalized at the date of acquisition or construction, respectively, with expected useful lives of greater than one year.

Capital assets (excluding land) are depreciated on a straight-line basis. The estimated useful lives of fixed assets are as follows:

Capital Asset Type	Years
Buildings and renovations	10-40
Machinery, equipment and other	3-15
Infrastructure	20-50

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized and are treated as expenses when incurred. Improvements are capitalized.

#### I. Interfund Transfers

During the course of its operations, resources are permanently reallocated between and within funds. These transactions are reported as operating transfers in and operating transfers out.

In the government-wide financial statements, operating transfers between and within governmental funds are eliminated from the governmental activities in the statement of activities. Any residual balances outstanding between the governmental activities and business-typé activities are reported in the statement of activities as "Transfers net".

In the fund financial statements, operating transfers between and within funds are not eliminated from the individual fund statements and are reported as operating transfers in and operating transfers out.

#### J. Deferred Revenue

Deferred revenue at the fund financial statement level represents billed receivables that do not meet the available criterion in accordance with the current financial resources measurement focus and the modified accrual basis of accounting. Deferred revenue is recognized as revenue in the conversion to the government-wide (full accrual) financial statements.

#### K. Net Assets and Fund Balances

In the Governmental-Wide financial statements, the difference between the Town's total assets and total liabilities represents net assets. Net assets displays three components – invested in capital assets, net of related debt; restricted (distinguished between major categories of restrictions); and unrestricted. Unrestricted net assets represent the net assets available for future operations.

Net assets have been "restricted for" the following:

"Capital projects" represents amounts restricted for capital purposes.

"Federal and state grants" represents amounts restricted by the federal and state government for various programs.

"Community preservation" represents amounts that are restricted for the preservation of open space, historical resources and community housing.

"Permanent funds" represents amounts held in trust for which the expenditures are restricted by various trust agreements.

"Other purposes" represents restrictions placed on assets from outside parties.

In the fund financial statements, governmental funds report aggregate amounts for five classifications of fund balances based on the constraints imposed on the use of those resources.

The nonspendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form – prepaid items or inventories; or (b) legally or contractually required to be maintained intact.

The spendable portion of the fund balance comprises the remaining four classifications: restricted, committed, assigned and unassigned.

Restricted fund balance. This classification reflects the constraints imposed on resources either (a) externally by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

Committed fund balance. These amounts can only be used for specific purposes pursuant to constraints imposed by formal action of the Town's highest level of decision making authority, which is the Town meeting action and can be modified or rescinded only through these actions. Committed amounts cannot be used for any other purpose unless the Town removes or changes the specified use by taking the same type of action it employed to previously commit.

Assigned fund balance. This classification reflects the amounts constrained by the Town's "intent" to be used for specific purposes, but are neither restricted nor committed. Department heads and Town board/committees have the authority to assign amounts to be used for specific purposes. Assigned fund balances include all remaining amounts (except negative balances) that are reported in governmental funds, other than the General Fund, that are not classified as nonspendable and are neither restricted nor committed.

Unassigned fund balance. This fund balance is the residual classification for the General Fund. It is also used to report negative fund balances in other governmental funds.

When the restricted and other fund balance resources are available for use, it is the Town's policy to use restricted resources first, followed by committed, assigned, and unassigned amounts respectively.

#### L. Long-term Debt

Long-term debt is reported as liabilities in the government-wide and proprietary fund statement of net assets.

The face amount of governmental funds long-term debt is reported as other financing sources.

#### M. Compensated Absences

The Town grants to employees sick and vacation leave in varying amounts based upon length of service and in accordance with various individual union contracts. Individuals are provided for various provisions depending on the union contract. Upon retirement, termination, or death, certain employees are compensated for unused vacation and sick leave (subject to certain limitations) at their current rates of pay.

#### N. Post Retirement Benefits

In addition to providing pension benefits, health insurance coverage is provided for retired employees and their survivors in accordance with MGL, Chapter 32, on a pay-as-you-go basis. The cost of providing health insurance is recognized by recording the employer's 50% and 70% share of insurance premiums for retirees and spouses for Medicare and PPO and HMO respectively in the general fund in the fiscal year paid. For the fiscal year ending June 30, 2011, the expense/expenditure totaled approximately \$1,965,639. There were approximately 377 participants eligible to received benefits.

#### O. Use of Estimates

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

### 2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

### A. Budgetary Information

An annual budget is adopted for the Town's General Fund. Although legislative approval is required for the acceptance of grants, capital projects, and borrowing authorizations, annual budgets are not prepared for any other fund; therefore, comparison of budget to actual is only presented for the General Fund.

The Town must establish its property tax rate each year so that the property tax rate levy will comply with the limits established by Proposition 2 1/2, as amended, and also equal the sum of (a) the aggregate of all annual appropriations for expenditures, plus (b) provision for prior year deficits, if any, less (c) the aggregate of all non property tax revenues estimated to be received, including available funds.

The Town follows these procedures in establishing the General Fund budgetary data as reflected in the financial statements:

- Estimates are submitted by departments.
- The budget is legally enacted by vote at the annual Town meeting.
- Supplemental appropriations may be made from available funds after the setting of the tax rate with Town meeting approval.
- Throughout the year appropriations may be transferred between departments with Town meeting approval.

Massachusetts law requires cities and towns to provide a balanced budget. Section 23 of Chapter 59 of the Massachusetts General Laws states, in part,

"The assessors shall annually assess taxes to an amount not less than the aggregate of all amounts appropriated, granted or lawfully expended by their respective towns (cities) since the preceding annual assessment and not provided for therein . . . "

For fiscal year 2011, the Town incurred a final budget deficit of \$1,367,416 for the General Fund.

The Town voted from the following sources to fund the deficit budget during the fiscal year:

Unreserved fund balance:	
Free cash	\$ 894,383
Prior year's encumbrances	741,420
Water/Sewer estimated receipts	(15,877)
Reserved for deficits	 (252,510)
	\$ 1,367,416

### **B.** Deficit Fund Balance

The following capital projects had deficits at June 30, 2011 as measured by the fund balances of the individual projects.

- The Capital projects fund has various projects with deficit balances totaling \$3,023,185. These deficits will be eliminated upon the issuance of debt.

### 3. DETAILED NOTES

### A. Deposits and Investments

### **Custodial Credit Risks - Deposits**

Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned. The government does not have a deposit policy for custodial credit risk. Deposits at June 30, 2011 were \$18,783,150. Of these, \$747,831 was exposed to custodial credit risk as uninsured and uncollateralized.

### **Investment Policies**

Investments of funds, except for trust funds, are generally restricted by Massachusetts General Laws, Chapter 44, Section 55. That statute permits investments of available revenue funds and bond and note proceeds in term deposits and certificates of deposit of banks and trust companies, in obligations issued or unconditionally guaranteed by the federal government or an agency thereof with a maturity of not more than one year, in repurchase agreements with a maturity of not more than 90 days secured by federal or federal agency securities, in participation units in the Massachusetts Municipal Depository Trust ("MMDT"), or in shares in SEC-registered money market funds with the highest possible rating from at least one nationally recognized rating organization.

The MMDT is an investment pool created by the Commonwealth under the supervision of the State Treasurer's office. According to the State Treasurer, the Trust's investment policy is designed to maintain an average weighted maturity of 90 days or less and is limited to high-quality, readily marketable fixed income instruments, including U. S. Government obligations and highly-rated corporate securities with maturities of one year or less.

As of June 30, 2011, the Town had the following investments and maturities:

	Fair		Less			More
Investment Type	Value		Than 1	 6 to 10		than 10
Debt Securities:						
U. S. Government agencies	\$ 766,923	\$	_	\$ 395,868	\$	371,055
Municipal bonds	1,262,611		487,113	122,526		652,972
Money market mutual funds	31,959		31,959	-		-
	 2,061,493		519,072	518,394		1,024,027
Other Investments:						
Equity securities	305,633					
MMDT	361,808					
	\$ 2,728,934					

### **Custodial Credit Risks**

For an investment, custodial risk is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Of the Town's \$2,728,934 in investments, \$1,867,125 are uninsured and unregistered investments for which the securities are held by the counterparty, or by its trust department but not in the Town's name. The Town has no policy on custodial credit risk.

### Interest Rate Risk

The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

### **Credit Risk**

The Town's exposure to credit risk as of June 30, 2011 is as follows:

					Mood	y's	<b>Quality R</b>	atir	ngs		
Related Debt Instruments	Fair Value		Aaa		Aa1		Aa2		Aa3		Not Rated
Debt Securities:	 		<b>500.000</b>	_				•		•	
U. S. government agencies	\$ 766,923	\$	766,923	\$	-	\$	-	\$	-	\$	-
Municipal bonds	1,262,610		-		976,728		122,526		163,356		-
Money market mutual fund	31,958		-		-		-		-		31,958
•	\$ 2,061,491	\$	766,923	\$	976,728	\$	122,526	\$	163,356	\$	31,958

### **Concentration of Credit Risk**

The Town places no limit on the amount the Town may invest in one issuer. More than 5 percent of the Town's investments are in U.S. Government Agencies and Municipal Bonds amounting to 28.1% and 23.84%, respectfully, of the Town's total investments as follows:

### **U.S. Government Agencies:**

6.56%
14.51%
7.03%
10.33%
7.52%
5.99%

### B. Receivables

At June 30, 2011, receivables for the individual major governmental funds and non-major governmental funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

			Net Amount		
Major and nonmajor governmental funds:					
Property taxes	\$	1,106,138	\$ (75,126)	\$	1,031,012
Deferred property taxes		27,475	-	•	27,475
Tax liens		295,764	-		295,764
Excise and other taxes		145,608	(26,555)		119,053
Departmental		18,986	(775)		18,211
Due from other governments		6,424,518	-		6,424,518
	\$	8,018,489	\$ (102,456)	\$	7,916,033

At June 30, 2011, receivables for the business-type activities consist of the following:

	Gross Amount	llowance for ollectibles	Net Amount
Water Fund:			
User charges	\$ 396,528	\$ (4,500) \$	392,028
Special assessments	12,004	•	12,004
	 408,532	 (4,500)	404,032
Sewer Fund:			
User charges	246,063	(1,300)	244,763
Special assessments	 293,739	-	293,739
	 539,802	 (1,300)	538,502
Total business-type activities	\$ 948,334	\$ (5,800) \$	942,534

The composition of amounts due from other governments as of June 30, 2011 for governmental funds is as follows:

Governmental Funds: General Fund: Commonwealth of Massachusetts: Massachusetts School Building Authority: School building assistance - capital portion Department of Veterans Services:	\$	5,897,051	
Veterans benefits		37,409	\$ 5,934,460
Nonmajor Governmental Funds: U. S. Department of Agriculture: School lunch Commonwealth of Massachusetts: Massachusetts Department of Elementary and Secondary Education:		12,510	
School lunch		1,006	
Executive Office of Public Safety & Homeland Securi Traffic enforcement 911 training grant Massachusetts Highway Department:	ty:	1,155 5,908	
Chapter 90 funded projects		469,479	490,058
			\$ 6 424 518

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period.

The balance of the general fund deferred revenues account is equal to all of June 30, 2011 receivable balances, except real estate and personal property taxes that are accrued for subsequent 60 day collections.

At the end of the current fiscal year, the deferred revenue for property taxes is \$890,512.

General Fund:	
Property Taxes	\$ 887,732
Nonmajor Governmental Funds:	
Community Preservation Surcharge	 2,780
	\$ 890,512

The various components of the other deferred revenue reported in the governmental funds were as follows:

General Fund:		
Deferred property taxes	\$ 27,475	
Tax liens	295,764	
Excise and other taxes	119,053	
Departmental	300	
Due from other governments	5,923,100	\$ 6,365,692
Nonmajor Governmental Funds:		
Due from other governments		461,196
		\$ 6,826,888

### C. Capital Assets

Capital asset activity for the year ended June 30, 2011, was as follows

### **Governmental Activities**

Governmental Activities	 Beginning Balance	 Increases	!	Decreases		Ending Balance
Capital assets not being depreciated:					_	
Land	\$ 5,186,863	\$ -	\$	- (	\$	5,186,863
Construction in progress	 436,818	1,673,046		(157,566)		1,952,298
Total capital assets not being depreciated	5,623,681	 1,673,046		(157,566)		7,139,161
Capital assets being depreciated:						
Buildings and Renovations	50,870,645	192,066		-		51,062,711
Machinery, equipment and other	6,999,004	70,996		(55,202)		7,014,798
Infrastructure	3,107,724	-		-		3,107,724
Total capital assets being depreciated	 60,977,373	263,062		(55,202)		61,185,233
Less accumulated depreciation for:						
Buildings and Renovations	20,152,890	1,409,005		-		21,561,895
Machinery, equipment and other	4,820,608	637,107		(55,202)		5,402,513
Infrastructure	261,347	148,377		-		409,724
Total accumulated depreciation	 25,234,845	2,194,489		(55,202)		27,374,132
Total capital assets being depreciated, net	 35,742,528	 (1,931,427)		-		33,811,101
Total governmental activities capital assets, net	\$ 41,366,209	\$ (258,381)	\$	(157,566)	\$	40,950,262

### **Business-Type Activities**

business-Type Activities	Beginning Balance	Increases	Decreases		Ending Balance
Capital assets not being depreciated:		 			
Construction in progress	\$ -	\$ 694,404	\$ .	. \$	694,404
Total capital assets not being depreciated	-	694,404	•		694,404
Capital assets being depreciated:					
Buildings and renovations	29,597	-		•	29,597
Machinery, equipment and other	114,763	-			114,763
Infrastructure	38,485,806	-		•	38,485,806
Total capital assets being depreciated	38,630,166	<del>-</del>	•	•	38,630,166
Less accumulated depreciation for:					
Buildings and renovations	29,597	-		•	29,597
Machinery, equipment and other	57,382	22,952			80,334
Infrastructure	19,734,884	558,930			20,293,814
Total accumulated depreciation	19,821,863	581,882	•		20,403,745
Total capital assets being depreciated, net	18,808,303	(581,882)			18,226,421
Total business-type activities capital assets, net	\$ 18,808,303	\$ 112,522	\$ -	\$	18,920,825

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities:	
General government	\$ 25,516
Public safety	183,190
Public works	325,012
Education	1,451,789
Health and human services	53,662
Culture and recreation	 155,320
Total depreciation expense - governmental activities	\$ 2,194,489
Business-Type Activities:	
Water fund	\$ 253,051
Sewer fund	 328,831
Total depreciation expense - business-type activities	\$ 581,882

### D. Interfund Receivables, Payables and Transfers

Interfund transfers for the fiscal year ended June 30, 2011, are summarized as follows:

	Transfers In:					
Transfers Out:		General fund		Total		
Nonmajor governmental funds	\$	458,136	\$	458,136		
Total transfers out	\$	458,136	\$	458,136		

### E. Short-Term Financing

Under the general laws of the Commonwealth and with the appropriate local authorization the Town is authorized to borrow funds on a temporary basis to (1) fund current operations prior to the collection of revenues, by issuing revenue anticipation notes, (2) fund grants prior to reimbursements, by issuing grant anticipation notes, and (3) fund capital projects costs incurred prior to selling permanent debt by issuing bond anticipation notes.

Details related to the short-term debt activity of the governmental type activities are as follows:

Purpose	Interest Rate	Final Maturity Date	Ju	Balance ne 30, 2010	Renewed/ Issued	ı	Retired/ Redeemed	Outstanding ine 30, 2011
Governmental Activities:								
Municipal Purpose Loan of 2010	1.50%	6/26/2011	\$	3,539,168	\$ -	\$	3,539,168	\$ -
Municipal Purpose Loan of 2010	1.125%	10/13/2011		-	3,539,168		_	 3,539,168
			\$	3,539,168	\$ 3,539,168	\$	3,539,168	\$ 3,539,168

### F. Long Term Debt

### **General Obligation Bonds**

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities.

General obligation bonds currently outstanding of the governmental type fund are as follows:

	Interest Rate	Date Issued	Final Maturity Date		Original Amount Issued	Outstanding June 30, 2011
Inside Debt:						
Municipal purpose loan of 2003	2.00-5.00%	6/1/2003	6/1/2023	\$	2,200,000	1,320,000
Remodeling projects	3.85%	4/1/2005	4/1/2022	\$	1,336,200	881,000
Parking lot	3.85%	4/1/2005	4/1/2014	\$	46,800	15,000
Telecomunication systems	3.85%	4/1/2005	4/1/2015	\$	100,000	32,000
Modular classrooms	3.85%	4/1/2005	4/1/2015	\$	1,400,000	560,000
Municipal purpose loan of 2005	4.00-6.00%	12/1/2005	12/1/2025	\$	1,138,000	695,000
Municipal purpose loan of 2007	3.96%	1/15/2007	1/15/2027	\$	3,729,000	2,969,000
Senior Center	3.79%	1/15/2007	1/15/2017	\$	410,000	243,000
Municipal purpose loan of 2007	3.74%	1/15/2007	1/12/2012	\$	546,000	103,000
Municipal purpose loan of 2009	2.91%	1/15/2009	1/15/2024	\$	4,852,000	3,890,000
Municipal purpose loan of 2010	2.09%	9/15/2010	9/15/2025	\$	2,730,000	2,730,000
Massachusetts Water Pollution						
Abatement Trust:						
GIS project	N/A	10/26/2006	8/1/2024	\$	194,098	161,326
GIS project	2.00%	10/26/2006	7/15/2024	\$	138,448	117,482
Total Inside Debt						13,716,808
Outside Debt: Birchland Park Middle						
School Construction	4.00-5.00%	8/1/2001	8/1/2020	\$	19,660,000	10,345,000
Total Outside Debt		3	· · <del></del>	•	, , ,	10,345,000
Total governmental type debt						\$ 24,061,808

### **Future Debt Service**

The annual principal and interest payments to retire all governmental type general obligation long-term debt outstanding as of June 30, 2011, are as follows:

Governmental	Principal	Interest	Total		
2012	\$ 2,565,180	\$ 936,711	\$	3,501,891	
2013	2,450,575	842,363		3,292,938	
2014	2,446,086	747,237		3,193,323	
2015	2,321,626	652,804		2,974,430	
2016	2,171,097	559,437		2,730,534	
2017-2021	9,291,146	1,573,341		10,864,487	
2022-2026	2,631,098	270,703		2,901,801	
2027	185,000	7,400		192,400	
	\$ 24,061,808	\$ 5,589,996	\$	29,651,804	

General obligation bonds currently outstanding of the business type fund are as follows:

	Interest	Date	Final Maturity		Original Amount	Outstanding
Inside Debt:	Rate	Issued	Date		Issued	June 30, 2011
Sewer:						
Municipal purpose loan of 2001	4.00-5.00%	8/1/2001	8/1/2021	\$	1,345,000	715,000
Orchard Road	4.00-5.00%	8/1/2001	8/1/2013	\$	60,000	15,000
Municipal purpose loan of 2003	2.00-5.00%	6/1/2003	6/1/2023	\$	4,775,000	2,870,000
Somers and Ainslie Roads	2.00-5.00%	6/1/2003	6/1/2013	\$	50,000	10,000
Discharge Meters	3.85%	4/1/2005	4/1/2021	\$	156,000	95.000
Pease, Prospect and Old Farm Roads	3.85%	4/1/2005	4/1/2017	\$	120,000	60,000
Mill Road Sanitary Sewer Construction	4.00-6.00%	12/1/2005	12/1/2025	\$	250,000	180,000
Pump Station Upgrades	2.09%	9/15/2010	9/15/2025	\$	1,104,000	1,104,000
Massachusetts Water Pollution			07.10.2020	Ψ.	1,104,000	1, 104,000
Abatement Trust:						
GIS Project	N/A	10/26/2006	8/1/2024	\$	76,907	63,922
GIS Project	2.00%	10/26/2006	7/15/2024		•	
Total Inside Debt	2.0070	10/20/2000	// 15/2024	\$	54,857	46,549
Total Illigide Dept						\$ 5,159,471

	Interest Rate	Date Issued	Final Maturity Date	Original Amount Issued	outstanding ne 30, 2011
Outside Debt:					
Water:					
Municipal purpose loan of 2001	4.00-5.00%	8/1/2001	8/1/2021	\$ 850,000	445,000
Mains - Westwood Avenue	4.00-5.00%	8/1/2001	8/1/2016	\$ 75,000	30,000
Municipal purpose loan of 2003	2.00-5.00%	6/1/2003	6/1/2023	\$ 4,240,000	2,520,000
Mains - Pease, Prospect and Old					
Farm Roads	3.85%	4/1/2005	4/1/2018	\$ 130,000	70,000
Water meters	3.85%	4/1/2005	4/1/2015	\$ 80,000	32,000
Water tower	4.00-6.00%	12/1/2005	12/1/2025	\$ 2,500,000	1,875,000
Massachusetts Water Pollution					
Abatement Trust:					
GIS Project	N/A	10/26/2006	8/1/2024	\$ 95,218	79,141
GIS Project	2.00%	10/26/2006	7/15/2024	\$ 67,918	57,632
Total Outside Debt					5,108,773
Total Inside Debt					 5,159,471
Total business-type debt					\$ 10,268,244

### **Future Debt Service**

The annual principal and interest payments to retire all business-type general obligation long-term debt outstanding as of June 30, 2011, are as follows:

Business-Type	Principal	Interest	Total
2012	\$ 844,348	\$ 393,447	\$ 1,237,795
2013	835,699	358,301	1,194,000
2014	836,151	319,296	1,155,447
2015	826,631	289,025	1,115,656
2016	819,935	259,101	1,079,036
2017-2021	3,989,695	837,611	4,827,306
2022-2026	2,115,785	158,369	2,274,154
	\$ 10,268,244	\$ 2,615,150	\$ 12,883,394

A summary of the changes in long term debt during the year is as follows:

	Jι	Balance une 30, 2010	Additions	R	eductions	Jι	Balance ine 30, 2011	nounts Due vithin One Year
Governmental activities:	•							
Bond Payable:								
General obligation bonds	\$	23,436,000	\$ 2,730,000	\$	2,383,000	\$	23,783,000	\$ 2,549,000
Massachusetts Water Pollution								
Abatement Trust		294,604	-		15,796		278,808	16,180
OPEB Obligation Payable		8,470,506	5,571,250		-		14,041,756	-
Compensated absences		452,340	33,133		29,423		456,050	368,546
Governmental activity								
Long-term liabilities	<u>\$</u>	32,653,450	\$ 8,334,383	\$	2,428,219	\$	38,559,614	\$ 2,933,726
Business type activities:								
Bond Payable:								
General obligation bonds	\$	9,759,000	\$ -	\$	842,000	\$	8,917,000	\$ 836,411
Massachusetts Water Pollution								
Abatement Trust		261,253	-		14,009		247,244	7,937
Compensated absences		56,948	3,056		2,500		57,504	31,047
Business-type activity long term								
Long-term liabilities	_\$	10,077,201	\$ 3,056	\$	858,509	\$	9,221,748	\$ 875,395

### Massachusetts Water Pollution Abatement Trust (MWPAT)

The Town is scheduled to be subsidized by the Massachusetts Water Pollution Abatement Trust (MWPAT) on a periodic basis for principal in the amount of \$674,988 and interest costs of \$281,699 for two loans which the Town has borrowed from MWPAT. The gross amount outstanding at June 30, 2011 for principal and interest combined for the loan is \$664,892. The net repayments, including interest, are scheduled to be \$606,078. Since the Town is legally obligated for the total amount of the debt, such amounts for the gross principal have been recorded on the financial statements. The fiscal year 2011 principal and interest subsidies totaled \$6,181.

### **Legal Debt Limit**

Under Section 10 of Chapter 44 of the Massachusetts General Laws a Town may authorize indebtedness up to a limit of five percent of its equalized valuation of the Town. Debt issued in accordance with this section of the law is designated as being "inside the debt limit." The Town's inside debt at June 30, 2011 totaled \$18,876,278.

In addition, the Town is authorized to incur debt outside of that limit for specific purposes. Such debt, when issued, is designated as being "outside the debt limit."

The following is a computation of the legal debt limit as of June 30, 2011

Equalized Valuation-Real Estate and Personal Property (2010)			\$	1,921,310,100
Debt Limit: 5 % of Equalized value			<u>\$</u>	96,065,505
Total Debt Outstanding	\$	34,330,051	Ψ	90,005,505
Less: Debt Outside Debt Limit		(15,453,773)		18,876,278
Inside Debt Excess Borrowing Capacity June 30, 2011	at		\$	77,189,227

### Loans Authorized and Unissued - Memorandum Only

Under the general laws of the Commonwealth of Massachusetts a Town must authorize debt at a Town meeting. This authorized debt does not have to be actually issued at that time and remains authorized until the debt is actually issued or Town meeting votes to rescind the authorized debt.

Loan authorizations that have not been issued as of June 30, 2011 and are not reflected in the Town's financial statements are as follows:

Date of Town Meeting Authorized	Purpose	,	Amount
5/2/2005	Mountain View - new classroom exhaust	\$	302
5/1/2006	School remodeling	·	92
5/1/2006	Departmental equipment		426
5/1/2006	School remodeling - elementary classrooms		25
5/10/2007	Meadowbrook school - replace motor and coils		221
5/19/2008	Health department - landfill Somers & Allen Street		138,000
5/17/2010	Police cruisers		1,005
5/16/2011	Public Safety Radio update		1,366,154
		\$	1,506,225

### G. Fund Balances

The following is a summary of the Town's Governmental Fund fund balances at the year ended June 30, 2011:

	General Fund	Nonmajor overnmental Funds	Go	Total overnmental Funds
Restricted:				
Federal, state and local grants	\$ -	\$ 784,075	\$	784,075
Community preservation funds	-	1,068,202		1,068,202
Donations and gifts	-	11,321		11,321
Permanent funds	-	21,992		21,992
Revolving funds	-	1,652,465		1,652,465
Other	-	203,612		203,612
Payment of Debt	-	1,296,510		1,296,510
Capital projects		2,295,244		2,295,244
		7,333,421		7,333,421
Assigned:				
General government	324,924	-		324,924
Public safety	11,498	-		11,498
Public works	150,510	-		150,510
Education	443,020	-		443,020
Health and Human Services	53	-		53
Culture and Recreation	1,515	-		1,515
Employee benefits and Insurance	9,809	-		9,809
Subsequent year's budget	983,507	-		983,507
	1,924,836	 -		1,924,836
Unassigned:	 5,459,683	 (3,023,185)		2,436,498
Total Governmental fund balances	\$ 7,384,519	\$ 4,310,236	\$	11,694,755

### H. Special Trust Funds

### Stabilization Fund

Under Section 5B of Chapter 40 of the Massachusetts General Laws, the Town may for the purpose of creating a stabilization fund appropriate in any year an amount not exceeding ten percent of the amount raised in the preceding year by taxation of real estate and tangible personal property or such larger amount as may be approved by the Emergency Finance Board. The aggregate amount in the fund at any time shall not exceed ten percent of the equalized valuation of the Town and any interest shall be added to and become a part of the fund. The stabilization fund may be appropriated in a Town at a Town meeting for any lawful purpose.

At June 30, 2011, the balance in the stabilization fund is \$1,588,294 and is reported in the General Fund as unassigned fund balance.

### 4. OTHER INFORMATION

### A. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters. The Town has obtained a variety of commercial liability insurance policies which passes the risk of loss listed above to independent third parties.

Settlement claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

### **B.** Contingent Liabilities

### Litigation

Litigation is subject to many uncertainties, and the outcome of individual matters is not always predictable. Although the amount of the liability, if any, at June 30, 2011, cannot be ascertained, management believes any resulting liability should not materially affect the financial position.

### **Federal Financial Assistance**

The Town receives significant financial assistance from numerous federal and state agencies in the form of grants and entitlements. Expenditures of funds under these programs require compliance with the grant agreements and are subject to audit procedures prescribed under the Single Audit Act Amendments of 1996. Any disallowed expenditures resulting from such audits become a liability of the Town.

The outcome of lawsuits and any findings with respect to disallowed expenditures is not expected to materially affect the financial condition of the Town.

### C. Subsequent Event

On October 29, 2011 a major snow storm caused significant damage in the Town. The Town estimates the costs for removal and extinguishment of debris, overtime and other storm related expenses to be \$1,200,000. The Town has applied to State and Federal emergency management agencies for relief aid for costs associated with this storm.

### D. Other Post Employment Benefits Payable

### **GASB Statement No. 45**

The cost of post employment benefits generally should be associated with the periods in which costs occur rather than in the future year when it will be paid. The Town adopted the requirements of GASB Statement No. 45 during the year ended June 30, 2008, and thus recognizes the cost of post employment benefits in the year when the employee services are received, reports the accumulated liability from prior years and provides information useful in assessing potential demands on the Town's future cash flows.

### **Plan Description**

The Town provides the following plan types, HNE HMO, BCBS Network Blue of NE, Tufts HMO, Blue Cross Elect PPO, Medex 3, Tufts Medicare Complement, HNE Medwrap Plan, Managed Blue for Seniors, Medicare HMO Blue and Tufts Medicare Preferred. The Town belongs to the Scantic Valley Regional Health Trust.

An employee in Group 1 shall become eligible to retire under this plan upon meeting one of the following conditions:

- 1. Retirement at age 55 with 10 years of creditable service.
- 2. Retirement at any age with 20 years of creditable service.

Employees will pay 50% of premiums in retirement.

-The Town also pays 50% of the retiree life insurance premium.

The number of participants as of December 31, 2009, the effective date of the OPEB valuation, follows:

Active members	305
Retirees	377
Total	682

### **Funding Policy**

The contribution requirements of plan members and the Town are established and may be amended through Town policy and member contracts. The required contribution is based on the projected payas-you-go financing requirements. For the 2011 fiscal year, total Town premiums plus implicit costs for the retiree medical program are \$1,965,639.

### **Annual OPEB Cost and Net OPEB Obligation**

The Town's annual other postemployment benefit ("OPEB") cost (expense) is calculated based on the annual required contribution of the employer ("ARC"), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty (30) years. The following table shows the components of the Town's annual OPEB costs for the fiscal year, the amount actually contributed to the plan and changes in the Town's net OPEB obligation to the plan:

Normal Cost	\$ 3,943,094
Amortization of unfunded actuarial accrued liability	 3,563,489
Annual required contribution	7,506,583
Interest on net OPEB obligation	338,820
Adjustment to annual required contribution	(308,514)
Annual OPEB cost (expense)	7,536,889
Contributions made during the fiscal year	1,965,639
Increase in net OPEB obligation	5,571,250
Net OPEB Obligation - beginning of year	8,470,506
Net OPEB Obligation - end of year	\$ 14,041,756

The Town's annual OPEB cost, the percentage of the annual OPEB cost contributed to the plan, and the net OPEB obligation for the 2011 fiscal year and the two preceding years were as follows:

Fiscal Year Ended	Annual OPEB Cost	Percentage Annual OPEB Cost Contributed	Net OPEB Obligation
6/30/2009	\$ 4,677,455	33.65%	\$ 3,103,455
6/30/2010	\$ 7,121,398	24.63%	\$ 8,470,506
6/30/2011	\$ 7,536,889	26.08%	\$14,041,756

### **Funded Status and Funding Process**

As of December 31, 2009, the most recent valuation date, the plan was 0.0% funded. The actuarial liability for benefits was \$93,937,482, and the actuarial value of assets was 0.0 million, resulting in an unfunded actuarial accrued liability (UAAL) of \$93,937,482. The covered payroll (annual payroll of active employees covered by the plan) was not available or the ratio of the UAAL

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contribution of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Actuarial Valuation Date	Actuarial Vale of Assets (A)		Accrued Liability (AAL) Entry Aid (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	Percentage of Covered Payroll ((B-A)/C)
12/31/07	\$	_	\$ 61,704,179	\$ 61,704,179	0%	N/A	N/A
12/31/09	\$	-	\$ 93,937,482	\$ 93,937,482	0%	N/A	N/A

### **Actuarial Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The Town OPEB actuarial valuation as of December 31, 2009, used the projected unit credit actuarial cost method. The OPEB liability is currently unfunded and the actuarial assumptions include a 4.00% rate of return on invested assets. The actuarial assumptions also include a investment rate of return of 4.0%, a general inflation of 3.50% per annum and medical/drug cost trend rate at 9.0% decreasing by 0.75% for 5 years and by 0.25% for 1 year to an ultimate level of 5.00% per year.

The unfunded actuarial accrued liability is being amortized over 30 years on a level dollar amount open basis. The remaining amortization period at June 30, 2011 is 27 years.

### E. Pension Plan

### **Plan Description**

The Town, as a member of the Hampden County Regional Retirement System (the System), participates in a cost-sharing multiple-employer defined benefit pension plan administered by the Hampden County Regional Retirement Board. Each participating employers' share of the total annual contribution is determined on the basis of active payroll.

Substantially, all employees are members of the System, except for public school teachers and administrators who are members of Commonwealth of Massachusetts Teachers' Retirement System to which the Town does not contribute. Pension benefits and administrative expenses are paid by the Teachers' Retirement Board and are the legal responsibility of the Commonwealth. The amount of these on-behalf payments totaled approximately \$4,472,242 for the fiscal year ending June 30, 2011, and, accordingly, are reported in the General Fund as intergovernmental revenues and employee benefit expenditures.

The System and the teachers' retirement system provide retirement, disability, and death benefits to plan members and beneficiaries. Chapter 32 of the Massachusetts General Laws assigns authority to establish and amend benefit provisions of the plan. Cost of living adjustments granted between 1981 and 1987 and any increases in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund. Cost-of-living adjustments granted after 1997 must be approved by the Hampden County Regional Retirement Board and are borne by the System. The System issues a publicly available unaudited financial report in accordance with guidelines established by the Commonwealth's PERAC. That report may be obtained by contacting the System located at 67 Hunt Street, Suite 116, Agawam, Massachusetts.

### **Funding Policy**

Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The Town is required to pay into the System its share of the system-wide actuarial determined contribution that is apportioned among the employers based on active current payroll. Administrative expenses are funded through investment earnings. Chapter 32B of the Massachusetts general laws governs the contributions of plan members and the Town.

The Town's contribution to the System for the fiscal years ended June 30, 2011, 2010, and 2009 is shown below, which equaled its required contribution for each fiscal year.

Year	
Ended	Town's
June 30	Contribution
2011	\$ 1,834,439
2010	\$ 1,768,692
2009	1,731,955

The last actuarial valuation was prepared by The Segal Group, Inc., as of January 1, 2010. The actuarial cost method of the plan has been determined in accordance with the individual entry age normal actuarial cost method. Significant actuarial assumptions used in the valuation include (a) a rate of return on the investment of present and future assets of 8.25% compounded annually, (b) projected salary, including longevity, increases of 4.5% per year per member.

The total unfunded actuarial liability applicable to the entire System's employees at January 1, 2010 is as follows:

Actuarial Accured Liability	\$ 422,756,972
Assets	 220,585,830
Unfunded Actuarial Liability	\$ 202,171,142

The Town's portion of such liability is approximately 11.29% or \$22,825,122.

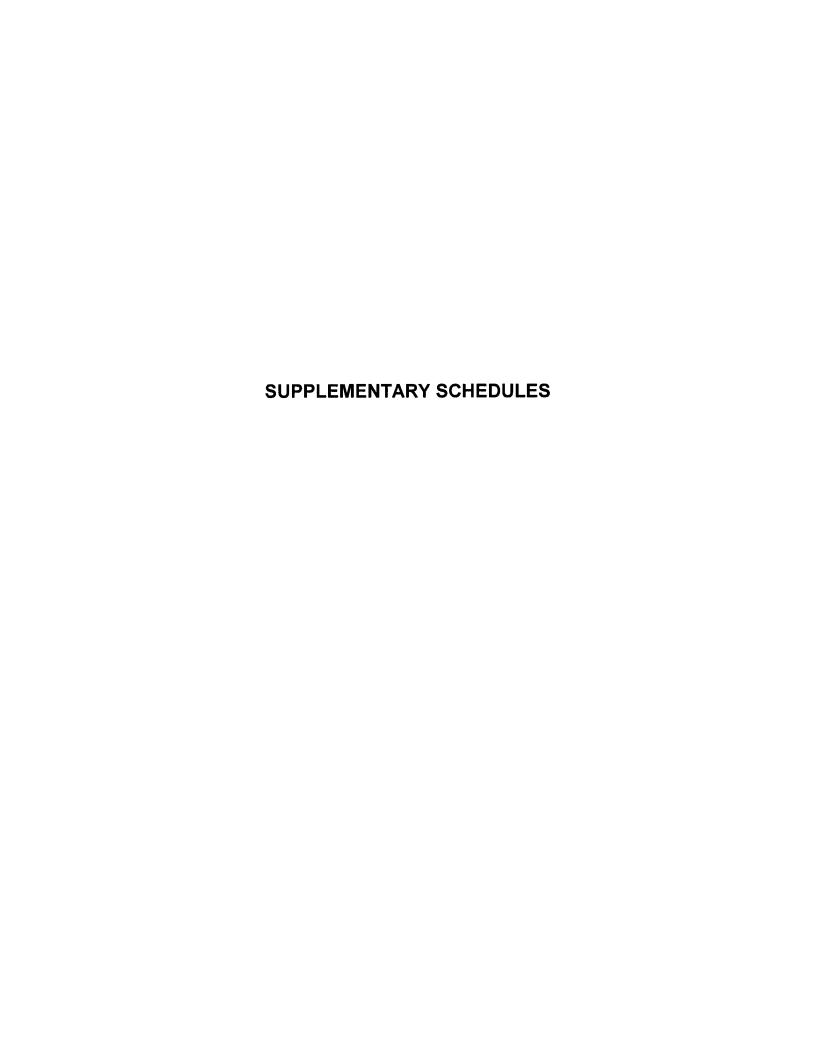
### **Reporting Policies**

The funds of the Hampden County Regional Retirement System are accounted for under the accrual basis. Under the accrual basis of accounting, all revenues and expenditures are accrued and investments are amortized to value. The books are maintained on a calendar year basis from January 1st to December 31st in accordance with the standards and procedures outlined by the Commissioner of the Public Employees Retirement Administration.

Investments are reported in accordance with PERAC requirements.

### 5. REINSTATEMENT

As required by GASB Statement No. 54, fund balances as of June 30, 2010, have been restated. The beginning fund balance of the General Fund increased by \$1,753,163 to \$7,396,224 to reflect the Stabilization Fund in the General Fund and the beginning fund balance of the stabilization fund (a prior major fund) was decreased by \$1,753,163.



## TOWN OF EAST LONGMEADOW, MASSACHUSETTS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NON-MAJOR GOVERNMENTAL FUNDS ), 2011

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Special Revenue: Federal and State Grants: School Grants Arts Lottery Council Grants Board of Health Grants Clean Energy Choice Program Council on Aging Grants Extended Polling Hours								
School Grants School Grants Arts Lottery Council Grants Board of Health Grants Clean Energy Choice Program Council on Aging Grants Extended Polling Hours								
Arts Lottery Council Grants Board of Health Grants Clean Energy Choice Program Council on Aging Grants Extended Polling Hours	€5	118 910	\$ 2 881 574	8	2 645 225	€	356	२५६ ७६६
Board of Health Grants Clean Energy Choice Program Council on Aging Grants Extended Polling Hours	•				4,180	, ,	,	10.811
Clean Energy Choice Program Council on Aging Grants Extended Polling Hours		23,325			10,290	1	5	13,035
Council on Aging Grants Extended Polling Hours		6,715			487	•	U	6,228
Extended Polling Hours		1,517	45,484	<b>4</b>	45,572	ı	•	1,429
		16,373	2,088	88	•	1	#	18,461
Highway Grants		•	8,283	33	8,283	•		1
Library Grants		87,230	28,366	99	35,249	1	8	80,347
Other Grants and Programs		21,781	5,001	7	1	1	26	26,782
Public Safety Grants		2,718	18,391	74	22,243	1	5	(1,134)
Schools:							•	
School Lunch Program		170,209	797,735	35	763,491	•	207	204,453
School Busing		18,666	192,166	99	173,683	•	37	37,149
School Gifts and Donations		14,689	22,316	9	23,875	•	5	13,130
School Revolving Accounts		266,660	786,041	<b>-</b>	583,858	(212,610)	256	256,233
State Special Education Reimbursement Fund		164,474	457,737	37	349,354		272	272,857
Other:								
Cable Access Revolving		404,505	292,533	33	116,003	•	581	581,035
Center Hill Park Revolving		1,263			1	•	•	1,263
Community Preservation Fund		860,319	260,818	8	27,934	(25,000)	1,068,203	,203
Council on Aging Revolving		•	53,495	35	48,687	•	7	4,808
Dog Fund Revolving		37,431	16,963	33	7,043	ı	4	47,351
Flu Shots Revolving		4,050	2,	210	1,155	•	(,)	3,105
Gifts and Donations		11,424	1,878	82	1,981	•	-	11,321
Insurance Reimbursements		83,715	152,574	74	170,675	•	86	65,614
Library Revolving Funds		736	4,959	29	4,770	•		925
Reserve for Payment of Debt - MSBA	_	1,367,036		1	1	(70,526)	1,296	1,296,510
Parking Tickets Revolving		16,434	<del>[-</del>	170	•	1	16	16,604
Police Off Duty Details		4,564	148,012	12	152,576	•		ı
Recreation Revolving		307,514	389,400	8	437,592	ı	256	259,322
Trash Revolving		158,069	117,773	73	9,304	(150,000)		116,538
Wetlands Protection Act		45,186	8	842	1,094			44,934
Special Revenue Page 50	\$	4,226,508	\$ 6,688,805	\$ 50	5,644,604	\$ (458,136)	\$ 4,812,573	,573

### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES TOWN OF EAST LONGMEADOW, MASSACHUSETTS NON-MAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2011

**Fund Balances** 

	Fun	Fund Balances				Other Financing Fund Balances	g F	and Balances
	חר <u>-</u>	July 1, 2010	Rev	Revenues	<b>Expenditures</b>	Sources (Uses)		June 30, 2011
Continued from Page 50	<del>s</del>	4,226,508	\$	6.688.805	\$ 5644604	(458 136)	1	4 812 573
Special Revenue (continued):		•				<b>.</b>	<b>→</b>	
Other (continued):								
Ambulance Fund		46		•				46
Conservation Funds		36,248		(267)				35.081
Council on Aging Funds		48,119		11 420	23 435			26,501
Friends of Heritage Park		294		<u> </u>			ı	50, 104
Historical Commission		5.908		419			ı	287
Pension Reserve Fund		108 624		(800)				0,327
Police Gymnasium Fund		530		(000)	Č			101,024
		000		3	632			(2)
Recreation Fund		14,714		569	3,000		,	11,983
Shaker Road Relief Fund		3,863		1	•		ı	3,863
Town Beautification Fund		328		(2)	•		1	326
Traffic Signal Fund		805		9	·			200
Unemployment Compensation Fund		70		Ξ	•			69 -
Total Special Revenue Funds		4,446,057	9	6,699,935	5,671,671	(458,136)	6	5,016,185

(776,268)	2,730,000 \$	1,844,836 \$	<del>\$</del>	(1,661,432) \$
3,806	75,000	2,450		(68,744)
91,146	200,000	221,260	1	112,406
413,506	1,985,000	1,142,827	•	(428,667)
7,324	1	,	ı	7,324
39,750	•	,	ı	39,750
(43,395)	•	33,944	1	(9,451)
(1,250,000)	•		ı	(1,250,000)
(49,706)	70,000	75,570	,	(44,136)
8,619	•	9,237	,	17,856
116,025	•	775	1	116,800
(43,068)	345,000	336,524	1	(51,544)
(358)	,	1	•	(358)
57,538	l	9,857	•	67,395
(127,455)	22,000	12,392		(500,011)

Department of Public Works Equipment

Capital Projects:

Fire Department Projects

GIS Project

Information Technology Connectivity

Munis Financial Software

Police Projects

Landfill Projects

Recreation Projects Purchase of Land

Road Projects Roof Repairs

School Improvement Projects

Senior Center Projects Sidewalk Costruction Capital Projects Page 51

## SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES TOWN OF EAST LONGMEADOW, MASSACHUSETTS NON-MAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2011

Continued from Page 51  Town and School Improvements Selectmen Record & Storage Filing System Town Communication	↔	(1,661,432) \$ 67		ì	Expenditures	ココの	Contract (Cotto)		June 30, 2011
Town and School Improvements Selectmen Record & Storage Filing System Town Communication		67		<del>\$</del>	1,844,836	ઝ	2,730,000	\$	(776,268)
Selectmen Record & Storage Filing System Town Communication		7.7		,	ı		•		
Town Communication		1,409		1	1,640		•		9.829
		931			1		1		931
Town Hall Projects		37,500			1		•		37,500
Total Capital Projects	€	(1,611,465) \$		€	1,846,476	€>	2,730,000	₩	(727,941)
Permanent Funds:									
Cemetery Funds	\$	2,778 \$	(2	(21) \$	1	↔	•	↔	2,757
Library Funds		18,255	8,324	4	7,344		•		19,235
Total Permanent Funds —		21,033	8,303	3	7,344		1		21,992
Total - Non-Major Governmental Funds	↔	2,855,625 \$	6,708,238 \$	<del>69</del> ∞	7,525,491 \$	↔	2,271,864 \$ 4,310,236	٠ ج	1,310,236

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS SCHEDULE OF REAL ESTATE AND PERSONAL PROPERTY TAXES AND DEFERRED PROPERTY TAXES AND COMMUNITY PRESERVATION SURCHARGE JULY 1, 2010 TO JUNE 30, 2011

	בֿ	Uncollected		Abat	Abatements	Collections Net		Uncollected	Uncol Ta	Uncollected Taxes
	3	Taxes July 1, 2010	Commitments		and Adjustments	of Refunds and Overpayments		Taxes June 30, 2011	Per [ June 3	Per Detail June 30, 2011
Real Estate Taxes:										
Levy of 2011	↔	•	\$ 31,090,018	₩	177,674	\$ 30,260,500	\$ 00	651,844	8	651,844
Levy of 2010		708,221	11,368		12,720	407,970	020	298,899		298,899
Levy of 2009		258,150	•		75,256	126,350	20	56,544		56,544
Levy of 2008		157,368	•		77,359	79,736	36	273		273
Levy of 2007		6,013	•		311	5,770	20	(68)		(89)
Prior Years		55,665	•		493	4,1)	(1,441)	56,613		56,613
		1,185,417	31,101,386		343,813	30,878,885	85	1,064,105	1,0	1,064,105
Personal Property Taxes:										
Levy of 2011		ı	688,640	_	413	677,433	33	10,794		10,794
Levy of 2010		12,182			( <del>44</del> )	3,444	4	8,782		8,782
Levy of 2009		2,260	•		· 1	2)	(227)	2,487		2,487
Levy of 2008		(288)	•	•	,	•	16	(304)		(304)
Levy of 2007		1,951	•		1		ı	1,951		1,951
Prior Years		19,003			3,132	3	328	15,543		15,543
		35,108	688,640		3,501	680,994	94	39,253		39,253
Total Real Estate and Personal										
Property Taxes	ક્ક	1,220,525	\$ 31,790,026	\$	347,314	\$ 31,559,879	\$ 62	1,103,358	\$	1,103,358
						ĵ.				
Deferred Property Taxes	↔	27,425	\$	\$	(20)	\$	\$ -	27,475	₩	27,475
Non-Major Governmental Funds: Community Preservation Surcharge										
Levy of 2011		ı	205.547		1 681	203 749	67	117		117
Levy of 2010		947	75		8	9)	(808)	1 549		1 549
Levy of 2009		722	•		405		13,	307		315
Levy of 2008		815	•		396	4	419			'
Levy of 2007		40	•	,	1		40	ı		,
	↔	2,524	\$ 205,622	\$	2,560	\$ 203,613	13 \$	1,973	↔	1,981

# TOWN OF EAST LONGMEADOW, MASSACHUSETTS SCHEDULE OF MOTOR VEHICLE EXCISE, BOAT EXCISE AND FARM ANIMAL EXCISE TAXES JULY 1, 2010 TO JUNE 30, 2011

	Uncollected Taxes	de constituence	Abatements and	Collections Net	Uncollected Taxes	Uncollected Taxes Per Detail
•	ouly 1, 2010	Communents	Adjustments	Overpayments	June 30, 2011	June 30, 2011
Motor Vehicle Excise Taxes:						
Levy of 2011	· •	\$ 1,604,842	\$ 28,491	\$ 1,492,803	83 548	83 540
Levy of 2010	67,139	190,034	19,098			
Levy of 2009	18,687	622	1,074	10,132	8.103	8 103
Levy of 2008	10,658	1	49	2,660	7,949	7,100
Levy of 2007	5,780	1	•	534	5.246	5.246
Prior Years	18,982	1	95	832	18,055	18.055
1	121,246	1,795,498	48,807	1,725,043	142,894	142,894
Boat Excise Taxes:						
Levy of 2011	1	2,898	250	2.556	60	0
Levy of 2009	260	•	1	281	070	7 6
Levy of 2008	543			107	6/7	8/2
Levy of 2007	426	•	ı	CL	528	258
1 ew of 2006	5.4 C 1.6	•	•	•	435	435
Drior Voors	3/5	•	1	20	325	325
	1,105	1	•	20	1,055	1.055
1	3,018	2,898	250	2,952	2,714	2,714
Farm Animal Excise Taxes	75	1	,	75	•	1
Total Motor Vehicle Excise, Boat Excise and Farm Animal Excise Taxes	\$ 124,339	\$ 1,798,396	\$ 49,057	\$ 1,728,070	\$ 145,608	\$ 145.608

## TOWN OF EAST LONGMEADOW, MASSACHUSETTS SCHEDULE OF TAX LIENS JULY 1, 2010 TO JUNE 30, 2011

											Cuc	Jncollected
	Unc	Uncollected Accounts			Abateme and	ents	Abatements Collections Net and of Refunds and	Net	Uncollected Accounts	ted ts	A <sub>C</sub>	Accounts Per Detail
	Jul	y 1, 2010	Co	July 1, 2010 Commitments Adjustments	Adjustm	ents	Overpayments June 30, 2011 June 30, 2011	ants	June 30, 2	501	June	30, 2011
Tax Liens	₩.	140,485	₩	140,485 \$ 204,388 \$		9,313 \$	İ	39,796 \$		,764	₩	295,764 \$ 295,672
Non-Major Governmental Funds: Community Preservation Surcharge: Tax Liens	₩.	<b>.</b>	<del>\$</del>	,	∳	\$ (908)	<b>∽</b>		₩	\$ 908	↔	806